Australian Industry Participation (AIP) plan Summary – Project Phase

1. Project Details

Designated project proponent: QGC Pty Ltd.

Project name: Surat Basin Natural Gas Development

Description of the project: The Surat Basin Natural Gas Development is part of the continuous development of QGC's tenements to sustain natural gas supply to both the domestic market and our two-train LNG plant on Curtis Island near Gladstone. While QGC Pty Ltd has majority ownership of the project, it is a Joint Venture partnership between QGC Pty Ltd, CNOOC and Tokyo Gas. This project will cover the development of approximately 1,200 new coal seam gas wells and associated gathering infrastructure between 2017 and 2021. Each year, new well and gathering infrastructure is constructed in parallel to the Company's operational activities. The detailed plans for well and infrastructure placement are developed gradually as part of smaller packages of work referred to internally as Project Access and Clearance Requests (PACRs). The first package of wells being developed in 2017 and 2018 is located in the central and southern areas of existing tenements, and is referred to by the business as 'Project Ruby'. Development areas beyond 2018 will be announced as they are determined.

Estimated project value: \$4.2 billion (5-year estimate)

Project location: The project is situated in the Surat Basin of Queensland. All activities for the project will be undertaken on QGC's existing tenements, which extend from south of Tara to north of Wandoan. Tenements are located in the Western Downs Regional Council and Banana Shire local government areas.

Link to project information: <u>http://www.shell.com.au/about-us/projects-and-locations/qgc.html</u> and <u>http://www.shell.com.au/sustainability/supplying-to-shell-australia.html</u>

Project contact for procurement information: Yana Khamulo – Senior Procurement Manager Wells & Projects. Yana.Khamulo@shell.com or (07) 3024 8315

Other project proponents involved in the project: CNOOC Coal Seam Gas Company Pty Ltd and Tokyo Gas QCLNG Pty Ltd.

| Expected opportunities | Opportunities for Australian entities | Opportunities for non-Australian entities |
|---|--|---|
| Wellhead separator skids & offskid spools | Yes | Yes |
| Booster pumps (long lead item) | Yes | Yes |
| Manual valves | Yes | Yes |
| Instruments (including FIT-003) | Yes | Yes |

2. Opportunities to supply Goods and Services

| Expected opportunities | Opportunities for Australian entities | Opportunities for non-Australian entities |
|---|--|---|
| On-off valves (long lead item) | Yes | Yes |
| Flow control valves (long lead item) | Yes | Yes |
| Quick connect cables | Yes | Yes |
| Flex hoses | Yes | Yes |
| Fencing | Yes | Yes |
| Hydraulic power units (HPU) and drive heads | Yes | Yes |
| Remote Terminal Unit (long lead item) | Yes | Yes |
| Pipe supports | Yes | Yes |
| HDPE pipe | Yes | Yes |
| Gathering fabricated spools | Yes | Yes |
| PE fittings | Yes | Yes |
| PE ball valves | Yes | Yes |
| Drill bits | Yes | Yes |
| Drilling chemicals | Yes | Yes |
| Drilling cement | Yes | Yes |
| Progressive Cavity Pumps (PCP) | Yes | Yes |
| Automatic Diverter Valves (ADV) | Yes | Yes |
| Permanent Downhole gauges (PDHG) | Yes | Yes |
| Sucker Rods | Yes | Yes |
| Wellhead | Yes | Yes |
| Casing | Yes | Yes |
| Wellsite facility installations | Yes | No |
| Gathering network construction | Yes | No |

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| Expected opportunities | Opportunities for Australian entities | Opportunities for non-Australian entities |
|---|--|---|
| Geotech services | Yes | No |
| Fabrication | Yes | No |
| Welding inspection | Yes | No |
| Bulk earthworks | Yes | No |
| Accommodation | Yes | No |
| Transportation (aircraft, buses, road trains and freight and float) | Yes | No |
| Concrete pumping | Yes | No |
| Vacuum excavation | Yes | No |
| Cranes and heavy lift | Yes | No |
| Paramedical services | Yes | No |
| Security | Yes | No |
| Design verification | Yes | No |
| Flange management and auditing | Yes | No |
| Hydrostatic testing | Yes | No |
| Flare certification | Yes | No |
| HV audit and dossier compilation | Yes | No |
| Vessel inspection | Yes | No |
| Earth grid testing | Yes | No |
| Pile integrity testing | Yes | No |
| Perform non-destructive testing | Yes | No |
| Lube oil flushing | Yes | No |
| Traffic control | Yes | No |
| Road construction including kerbing | Yes | No |

| Expected opportunities | Opportunities for Australian entities | Opportunities for non-Australian entities |
|---------------------------------|--|---|
| Waste removal and potable water | Yes | No |
| Permanent fencing | Yes | No |
| Rehabilitation and amelioration | Yes | No |
| Precast concrete and culverts | Yes | No |
| Civil and construction services | Yes | No |
| Fencing services | Yes | No |
| Minor equipment maintenance | Yes | No |
| Rigs | Yes | Yes |
| Fishing, milling and drilling | Yes | Yes |
| De-watering | Yes | Yes |
| Off-plot road construction | Yes | No |

Disclaimer: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

3. Standards to be used in the project

QGC adheres to Australian Standards or (where these do not exist) the Company looks to achieve international best practice standards. Suppliers may also be required to meet conditions for certain activities defined by Queensland Government legislation (e.g. the Petroleum and Gas Act 2004 or the Environmental Protection Act 1994) or Australian Government environmental approvals.

Individual standards requirements will vary significantly between different scopes of work for the Surat Basin Natural Gas Development and will be set out as part of the contracting strategy developed for each work package.

4. AIP activities to be undertaken by the Project Proponent

- Hosting a dedicated webpage outlining how to 'become a supplier' with Shell Australia. This
 webpage describes how prospective suppliers can register their interest with QGC and Shell to
 increase their visibility with our procurement teams and those of our major contractors.
 http://www.shell.com.au/sustainability/supplying-to-shell-australia.html
- Maintaining an up-to-date **database of Australian suppliers** to be referred to during the contracting strategy phase of each work package (and to be shared with primary contractors where appropriate).
- Engaging with the **Industry Capability Network** in Queensland to investigate means of making work packages more visible and accessible to suppliers.

- Regarding **pre-qualification** details, our level of expectation regarding health and safety, quality, finance and environment for each tier of the supply chain is made clear on our website at: http://www.shell.com.au/sustainability/supplying-to-shell-australia/what-we-expect-from-ourcontractors.html. This includes the requirement for all suppliers to be compliant with Australian standards. Suppliers that are short-listed and invited to participate in tender processes will then also be asked to formally pre-qualify through Shell's Supplier Pre-Qualification System (SQS).
- Distributing a **community circular** each quarter, through the local chambers of commerce and interested community members, containing details of all upcoming procurement and recruitment opportunities in our supply chain.
- Engaging with **multiple local organisations** (e.g. chambers of commerce, other business groups, and local government entities) to promote procurement opportunities through their networks.
- Undertaking **supplier information sessions** in local communities to provide businesses with project updates and details around upcoming work packages and workforce changes.
- Engaging with **State and Federal government agencies** to communicate opportunities and to work with government programs to enhance the capacity of Australian entities.
- Providing **feedback to unsuccessful Australian bidders** to suggest areas of improvement on future tendering opportunities.
- Undertaking internal quarterly reporting on AIP commitments to ensure progress and identify areas for improvement

5. AIP activities to be undertaken by procurement entities

- Contractors (as procurement entities and through the tender process) will be required to demonstrate that they have adequate processes in place to maintain a current **understanding of Australian entities**.
- Key contractors will **communicate opportunities** through a number of means including via the ICN Gateway for some packages of work.
- Major contractors will be required to prepare a Local Communities Plan in response to QGC's tenders for the Project. This Plan will require contractors to detail the actions that will be implemented to facilitate local involvement in contractors' supply chains. This will include engagement with local business bodies, publishing opportunities locally, and proposing measures to improve capability and capacity within local SMEs.
- Major contractors will **report quarterly** to QGC on progress against KPIs in their Local Communities Plan.