

Australian Industry Participation (AIP) plan Summary – Project Phase

1. Project Details

Nominated project proponent: Cadia Holdings Pty Limited

Project name: Cadia Expansion Project

Description of the project: The Cadia Expansion Project comprises two stages, only one of which is approved by the Newcrest Board at this time: Stage 1. Stage 1 has an estimated capital cost of USD\$685 million and has been board approved to execution phase. Stage 1 comprises the PC2-3 panel cave development and an increase in the nameplate capacity of the process plant to 33mtpa, with a target of PC2-3 cave first production of FY23. Stage 2. A later Stage 2, which has an estimated capital cost of USD\$180 million is in feasibility study phase as at the date of this Plan. It is not yet approved. The Cadia Expansion Project comprises a number of sub-projects; PC2-3 mine expansion, a new underground crusher & material handling system, Process Plant upgrades. A hybrid operating model is being utilised for the PC2-3 mine expansion sub-project (underground mine development) with Newcrest team self-performance (via Cadia Valley Operations) and engagement of contractor specialist services. An engineering (underground & surface) and procurement construction management services approach is being utilised for the underground crusher & material handling system and the Process Plant sub-projects.

Estimated project value: USD\$865 million (AUD\$1.2 Billion)

Project location: Cadia Valley, Orange NSW

Link to project information: <https://www.newcrest.com/cadia-expansion-project-procurement>

Project contact for procurement information: Dennis Towns, Contracts and Procurement Manager – Cadia Expansion Project, via CXP.Procurement@newcrest.com.au

Other project proponents involved in the project: Not Applicable

2. Opportunities to supply Goods and Services

| Key goods and services for the project | Opportunities for Australian entities | Opportunities for non-Australian entities |
|--|---------------------------------------|---|
| Jaw Gyratory Crusher | Yes | No |
| Apron Feeders | Yes | No |
| Conveyor Drives | Yes | No |
| Conveyor Pulleys and Idlers | Yes | No |
| Conveyor Belts | Yes | No |
| Underground Ventilation Fans | Yes | No |
| Underground Cranes | Yes | No |

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|--|--|--|
| Platework (Misc. Chutes, guards, Pulley frames, misc. brackets) | Yes | No |
| HDPE Piping and Fittings for \geq 50mm | Yes | No |
| Magnets | Yes | No |
| Modular switch rooms | Yes | No |
| PLC | Yes | No |
| HV and LV cable | Yes | No |
| Structural steel and fabrication | Yes | No |
| Cone Crushers | Yes | No |
| Primary Cyclones | Yes | No |
| Vertical Stirred Mill Liner Handler | Yes | No |
| Primary Cyclone Feed Pump VSD | Yes | No |
| Primary Cyclone Feed Pumps | Yes | No |
| Jameson Cells | Yes | No |
| Coarse Ore Flotation Cells | Yes | No |
| Vertical Stirred Mills | Yes | No |
| Civil / Concrete (proven recent major critical path construction experience and references) | Yes | No |
| Structural, Mechanical and Piping (proven recent major critical path construction experience and references) | Yes | No |
| Electrical and Instrumentation (proven recent major critical path construction experience and references) | Yes | No |

Disclaimer: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

Explanation for item(s) in list above where it is indicated 'No Opportunities for Australian entities'

| |
|----------------|
| Not applicable |
|----------------|

3. Standards to be used in the project

Newcrest primarily adapts Australian Standards for its works, including some bespoke Newcrest (site applicable) Standards that may identify some requirements above the base Australian Standards. International Standards may apply where no applicable Australian Standard exists.

Newcrest does not adapt any Standards from a third party country and/or Standards that would disadvantage Australian industry participation. All Standards required for a particular procurement package are issued to the market with the initial tender release.

4. AIP activities to be undertaken by the Project Proponent

Newcrest has developed and implemented, via its company website, a promotional and contact point for procurement entities to review packages associated with the project and communicate an expressions of interest that Newcrest can evaluate for tender participation

<https://www.newcrest.com/cadia-expansion-project-procurement>.

In accordance with the CXP Procurement and Contracts Plan, Newcrest and its procurement entities work together in an integrated way to finalise and implement the strategic sourcing strategy for all aspects of the project. This strategy will incorporate compliance with the Jobs Act and AIP Plan obligations/objectives.

5. AIP activities to be undertaken by procurement entities

Newcrest maintains the governance, approval, and contract execution tasks for procurement activities under the project.

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