Australian Government
Department of Industry, Science and Resources

Australian Industry Participation (AIP) plan Executive Summary

1. Organisation and project details

Company/organisation name:

Fulton Hogan Construction Pty Ltd

Project name:

Garfield Road East Upgrade Project

Description of the project:

The Riverstone region continues to experience significant growth in both population and employment, driven by ongoing development. The Garfield Road East Project aims to enhance safety and efficiency along this key arterial route while improving connectivity for residents. This includes providing new access points to support emerging developments, as well as facilitating connections to proposed local roads being delivered by Blacktown City Council.

Key features of the road include:
- Upgrading the existing 2 lane configuration to 4 lanes, with a future provision for 6 lanes.
- Providing new intersections at key locations
- Providing the future provisions/access points to future local roads

The project is jointly funded by both State and Federal governments (50/50) committing a total of $440M.

The project is currently in its final stages of procurement with 3 remaining, shortlisted tenderers. The project is due to be awarded to the successful tenderer on the 3rd of July 2026 with works onsite aiming to commence August 2026. Project completion is anticipated by Oct 2029.

Estimated capital expenditure/total value of the project:

$440,000,000.00

Estimated total value of key goods and services:

$207,500,000.00

Project Location:

Garfield Road East, Riverstone

Link to project information:

www.fultonhogan.com.au

Contact person for the procurement information:

Name:

Salar Aga

Phone number:

0427880078

Email address:

salar.aga@fultonhogan.com.au

2. Opportunities to supply goods and services

List of goods and services to be procured for the project and the expected opportunity for industry participation	Opportunities for Australian suppliers	Opportunities for international suppliers
Design Services	☒	☐
Proof Engineering Services	☒	☐
Independent Checking Services	☒	☐
Investigations and Assessment: Geotechnical Investigations and Reporting, Pavement Investigations and Reporting, Environmental Assessment and Reporting , Utility Services Investigation and Reporting, Traffic Modelling, Contamination Investigatio	☒	☐
Temporary Works Design: Temporary Works for Traffic Management, Temporary Works Utility Works and all other Temporary Works	☒	☒
Design Services	☒	☒
Design Services: Site Support	☒	☐
Provision of insurances, fees and levies	☒	☒
Provision of long service levies	☒	☐
Provision of securities	☒	☐
Preparation and approval, initially submit and amend project plans	☒	☐
Ongoing development, amendment and updating of project plans	☒	☐
Mobilisation of general plant, equipment, personnel and establishment of site facilities (including the Principal's site facilities and the Independent Certifier's site facilities)	☒	☒
Provision for Cadastral Survey	☒	☐
Provision for Site Inductions	☒	☐
Provision for Construction Survey	☒	☒
Provision of all staff	☒	☐
Provision and maintenance of all site accommodation (including site running costs) and site vehicles	☒	☒
Provision of requirements in respect of safety (including PPE), traffic control, site security and other risks and obligations not included elsewhere	☒	☒
Maintenance during construction	☒	☐

Groundwater management during construction	☒	☐
Project testing (including waste classification testing)	☒	☐
Environmental Temporary Works, Management and Reinstatement	☒	☐
Handback of land to third parties	☒	☐
Temporary Works for Earthworks, Drainage, Pavement, Roadside Furnishings and Landscaping	☒	☒
Property Works, Urban Design Element and Automatic Weather Stations	☒	☐
Demolition and Clearing	☒	☐
Environmental Works	☒	☐
Traffic Management	☒	☐
General Earthworks	☒	☒
Drainage: Reinforced Concrete Pipes	☒	☐
Drainage: Pit Supply and Installation	☒	☐
Drainage: Headwalls Supply and Installation including Scour Protection	☒	☐
Drainage: Subsoil Drainage including trench, interface, and edge drains	☒	☐
Drainage: Open drains	☒	☐
Drainage: Kerbing	☒	☐
Milling of Existing Pavement	☒	☐
Pavement Construction Works	☒	☒
Other Structures (Including Retaining Walls)	☒	☐
Road Furniture	☒	☐
Traffic Control Signals	☒	☐
ITS (Cableways, Electronic Message Sign and Video Surveillance Cameras)	☒	☒
Landscaping (Including Vegetation, Landscaping and Urban design (art) works)	☒	☐
Fencing (Including Security Fencing and Pedestrian Fencing)	☒	☐
Bridge Works	☒	☒
Electrical Utility Service Works	☒	☒
Water Utility Service Works	☒	☒
Water services coordinator	☒	☐
Sewer Utility Service Works	☒	☒
Protection of existing utilities to remain	☒	☐
Close Out Activities	☒	☐
Landscaping Maintenance	☒	☐
Non-contestable utility service works	☒	☐

An Australian supplier means an entity that has an ABN or an CAN

Disclaimer: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

- Australian and internation standards and certifications will be required for the key goods and services in this project.

3. Communicating and providing Opportunities

Engagement method:

Consult with suitable vendor identification agencies, such as the Industry Capability Network
Maintain a database of Australian suppliers
Directly contact Australian suppliers
Assist suppliers to become accredited

Equal opportunity method provided to Australian industry:

Project website OR Project supplier portal
Promote opportunities through industry associations and/or industry magazines
Directly contact suppliers with information on project opportunities and bid processes
Promote opportunities using social media

4. Facilitating future opportunities

Methods to encourage capability development for Australian entities:

Support and assist project suppliers to adopt specific standards and accreditations, Recommend training and certification that enhance the ability of project suppliers to obtain additional business in Australia and overseas, Encourage project suppliers to undertake research and development and innovative activities, Brief procurement managers on the capabilities and achievements of project suppliers, Assist participation in local, regional, national, international trade fairs to build awareness of Australian capability, Undertake a rigorous supplier audit to benchmark and publicise best practice

Methods you will use to encourage the integration of Australian entities into global supply chains:

Communicate with global supply chain managers and procurement agents about Australian industry capability, Encourage overseas suppliers to provide information to project suppliers about international procurement requirements, Provide references for high performing suppliers

5. Implementation resources

Types of evidence that will be collected:

Establish data collection software/resources/templates Visual tools - such as charts, boards or dashboards for real-time tracking

The organisation will record and/or retain evidence to demonstrate implementation of the approved AIP plan.