

Australian Jobs Act 2013

AIP Plan reference code:

Australian Industry Participation Plan Summary - Project Phase

Nominated project proponent: BLUESCOPE FUTURE TECHNOLOGIES PTY LTD

Other project proponent(s):

BHP GROUP OPERATIONS PTY LTD

MITSUI IRON ORE DEVELOPMENT PTY LTD

HAMERSLEY IRON PTY. LIMITED

WOODSIDE ENERGY LTD.

Project details

Name: NeoSmelt

Location: Kwinana, WA

Type: Other productive facility

Purpose: Establish new facility

Capital expenditure: \$500 million or more

Description: Heavy industry decarbonisation faces many challenges including significant upfront capital costs, availability and cost of renewable energy and green hydrogen, decarbonisation technology performance and scalability, and surety of market demand for lower greenhouse gas emission products. BlueScope, BHP, Rio Tinto, Mitsui Iron Ore Development and Woodside (Joint Venture Partners) are seeking to mitigate challenges in the decarbonisation of steel production through cooperation across industry and government, and the proliferation of learnings related to an innovative technology pathway: DRI-ESF (Direct Reduced Iron - Electric Smelting Furnace) The Project involves the development of a Pilot facility to validate the technology pathway. The project is currently in Feasibility to inform a deeper understanding of the commercial and technical requirements to establish a successful Pilot. The Joint Venture Partners plan to validate the use of a DRI – electric smelting furnace (ESF) technology pathway for a first-of-a-kind Pilot ("Pilot") using Pilbara iron ores. The Feasibility Phase is currently anticipated to be completed by Mid-2026 with a Final Investment Decision (FID) to be made shortly thereafter. If the Pilot is approved, work for Execution will commence and Procurement activities to supply resources (labour, material, equipment) are anticipated to commence around that time. Construction is planned for Q4 2026. Commencement of operation is anticipated for July 2029. Procurement will be undertaken by a BlueScope led team.

Completion date: 30 Jun 2029

Key goods and services

Indicative list of key goods and services to be acquired for the project:

Key goods and services	Opportunities for Australian entities*	Opportunities for non-Australian entities	Explanation for no opportunities for Australian entities
PS001 - Structural Steel	Yes	Yes	
PS003 - Fabric Storage Buildings	Yes	Yes	
PS004 - Buildings	Yes	Yes	
PM004 - Conveyors and Belts	Yes	Yes	
PM005A - HVAC and Dust Handling	Yes	Yes	
PM005B - HVAC and Dust Handling OEM			
Area	Yes	Yes	
PM006 - Compressed Air System	Yes	Yes	
PM007B - Nitrogen and Oxygen System	Yes	Yes	
PM010 - Cranes and Hoists	Yes	Yes	
PE001 - Power Transformers	Yes	Yes	
PE002 - HV and MV Switchgear	Yes	Yes	
PE011 - Transportable Switchrooms	Yes	Yes	
CC001 - Civil Bulk Earthworks	Yes	No	
CX001 - ECI Construction Works,	Yes	No	
Structural, Mechanical, Piping (SMP)			
CX004 - Construction Works, Structural,	Yes	No	
Mechanical and Piping (SMP)	100	110	
PS002 - Steel Piles	Yes	Yes	
PM003 - Weighbridge	Yes	Yes	
PM008 - Off-gas systems	Yes	Yes	
PM009 - Pumps	Yes	Yes	
PM011 - Platework	Yes	Yes	
PM012 - Steel fabricated tanks	Yes	Yes	
PM016 - Mobile Plant (for Operations)	Yes	Yes	
PM017 - Control Room Fit out	Yes	No	
PM108 - Site Workshop Fit out	Yes	No	
PM019 - Laboratory Fit out	Yes	No	
PM022 - Fire Suppression System	Yes	Yes	
PM023 - Ladle Heating and Repair	Yes	Yes	
PM024 - Bulk Bag Handling System	Yes	Yes	
PM025 - Hydrogen Gas and Natural Gas			
LDS	Yes	Yes	
PP001 - CS Pipes	Yes	Yes	
PP002 - HDPE Pipes	Yes	Yes	
PP003 - SS Pipes	Yes	Yes	
PP004 - Manual Valves and SP Items	Yes	Yes	
PE003 - MV VSD	Yes	Yes	
PE005 - LV VSD	Yes	Yes	
PE006 - HV & LV Power and Fibre Optic	163	163	
Cable	Yes	Yes	
PE007 - LV MCC's	Yes	Yes	
PE009 - Power Factor Correction Equipment	Yes	Yes	
PE010 - Standby Generators	Yes	Yes	
PE013 - Distribution Transformers	Yes	Yes	
PJ001 - Process Control System Hardware	Yes	Yes	
(BPCS and SIS)			
PJ002 - Process Control System Software	Yes	Yes	
(BPCS and SIS)			
PJ003 - Process CCTV	Yes	Yes	
PJ004 - Field Instrumentation	Yes	Yes	
PJ005 - Specialist Instrumentation -	Yes	Yes	
Flowmeter	. 30	. 00	
PJ006 - Specialist Instrumentation -	• •	**	

Radiation Scanning PJ007 - Valve Control Panels PJ008 - Control and Actuated Valves PJ009 - LV and Instrumentation Control Cabling	Yes Yes Yes Yes	Yes Yes Yes
PJ012 - Fire Detection System PJ013 - Power Management System PJ014 - Access Control System CC002 - Final Roads and Drainage CC003 - Plant Concrete Construction CC004 - Piling and Ground Improvements CE005 - HV Power Supply CE006 - Earthing and Lightning Protection incl Soil Resistivity Testing	Yes	Yes Yes Yes No No No No
CE007 - Construction Works - E&I Installation CE008 - HV E&I incl. Switchyard	Yes Yes	No No
components CM010 - SMPP BoP CM011 - SMPP ESF CM012 - SMPP DRP CX015 - Site Fencing	Yes Yes Yes Yes	No No No No
CX016 - Site Temporary Offices and facilities CX017 - Construction Works SMP CX018 - Design and Construct of	Yes Yes	Yes No
Prefabricated Buildings CX019 - Refractory Installer CX020 - Non-Process Buildings CX021 - Process Buildings	Yes Yes Yes Yes	Yes No Yes Yes
CY022 - Site Wide Commissioning Services PM007 - Nitrogen and Oxygen systems and supply	Yes Yes	No No

^{*}An Australian entity is an entity with an ABN or ACN

Project standards:

Australian

International

These are owner standards which define the direction, interpretation & or extent that owner requires the relevant Australian, IS or WHS etc. regulations/code of practice applied, tenders will detail. NeoSmelt has Owner Standards to supplement Australian and International Standards and are in line with BlueScope specific Owner Standards. These include engineering, project delivery, process safety and project governance requirements.

Supplier information and communication

Project proponent's contact person for supplier enquiries:

Contact person name Inga Schmidtke
Contact person position Procurement Lead
Phone number 0359586105

E-mail inga.schmidtke@bluescope.com

Project proponent website: In progress, current timeline for publication is end of September 2025 (www.neosmelt.au)

Project opportunities website: The Project will be published on ICN Gateway.

Supplier engagement and communication actions:

Promote project opportunities through industry associations

Conduct supplier information briefings on project opportunities and bid processes

Issue media releases or ASX announcements on project developments and opportunities

Directly contact suppliers with information on project opportunities and bid processes

Building Australian industry capability

Supplier capability development actions:

Recommend suppliers undertake training and/or accreditation
Transfer new product and process technology to suppliers
Encourage joint ventures and alliances between suppliers
Support supplier development initiatives of industry associations or governments

Global supply chain integration actions:

Introduce suppliers to global supply chain partners

Recommend suppliers undertake export readiness training or international accreditation

Provide references for high performing suppliers

Feedback process for unsuccessful bidders:

The ICN Gateway process has the ability to notify unsuccessful companies who are not requested to tender. This can include reasons for lack of success which will guide the unsuccessful company to training or technology to improve their chances in the future. For companies who register an interest with ICN and who are not invited to tender ICN will provide a written offer of feedback. If offer is accepted the feedback will include recommendations of relevant training, skills, capability and capacity development. In all cases, feedback will only be provided to those companies who request it. For companies who are invited to tender but are unsuccessful, BlueScope will provide a written offer of feedback. If offer is accepted the feedback will include recommendations of relevant training, skills, capability and capacity development. In all cases, feedback will only be provided to those companies who request it. Feedback provided will be retained (e.g. emails, minutes of meeting).

Australian Industry Participation Plan Summary - Operations Phase

Nominated facility operator: BlueScope Future Technologies

Facility details

Name: NeoSmelt

Location: Kwinana, WA

Type: Other productive facility

Key goods and services

Indicative list of key goods and services to be acquired for the new facility:

Key goods and services

Opportunities for Australian entities*

Opportunities for non-Australian entities

Explanation for no opportunities for Australian entities

Facility standards:

Australian

International

These are owner standards which define the direction, interpretation & or extent that owner requires the relevant Australian, IS or WHS etc. regulations/code of practice applied, tenders will detail. NeoSmelt has Owner Standards to supplement Australian and International Standards and are in line with BlueScope specific Owner Standards. These include engineering, project delivery, process safety and project governance requirements.

Supplier information and communication

Facility operator's contact person for supplier enquiries:

Contact person name Inga Schmidtke
Contact person position
Phone number 0359586105

E-mail inga.schmidtke@bluescope.com

Facility operator website: Website is under development. Planned publish date for the project website is early-October 2025 (www.neosmelt.au)

Facility opportunities website: The Project will be published on ICN Gateway (https://gateway.icn.org.au/)

Supplier engagement and communication actions:

Promote project opportunities through industry associations
Conduct supplier information briefings on project opportunities and bid processes
Issue media releases or ASX announcements on project developments and opportunities
Directly contact suppliers with information on project opportunities and bid processes

^{*}An Australian entity is an entity with an ABN or ACN

Building Australian industry capability

Supplier capability development actions:

Recommend suppliers undertake training and/or accreditation
Transfer new product and process technology to suppliers
Encourage joint ventures and alliances between suppliers
Support supplier development initiatives of industry associations or governments

Global supply chain integration actions:

Introduce suppliers to global supply chain partners

Recommend suppliers undertake export readiness training or international accreditation

Provide references for high performing suppliers

Feedback process for unsuccessful bidders:

The ICN Gateway process has the ability to notify unsuccessful companies who are not requested to tender. This can include reasons for lack of success which will guide the unsuccessful company to training or technology to improve their chances in the future. For companies who register an interest with ICN and who are not invited to tender ICN will provide a written offer of feedback. If offer is accepted the feedback will include recommendations of relevant training, skills, capability and capacity development. In all cases, feedback will only be provided to those companies who request it. For companies who are invited to tender but are unsuccessful, BlueScope will provide a written offer of feedback. If offer is accepted the feedback will include recommendations of relevant training, skills, capability and capacity development. In all cases, feedback will only be provided to those companies who request it. Feedback provided will be retained (e.g. emails, minutes of meeting).