



Australian Industry Participation (AIP) plan Executive Summary

1. Organisation and project details

Company/organisation name: QUEENSLAND ALUMINA LIMITED

Project name: PRF: CICEI - Cement, Lime, Alumina and Aluminium Sectors

Description of the project: The project involves phase one activities in the retrofit of a low temperature digestion circuit into Queensland Alumina Limited's existing high temperature digestion train at its alumina refinery in Gladstone in Queensland. The key activities to be completed during this phase include feasibility studies, detailed design works, procurement, and commencement of early works.

Estimated capital expenditure/total value of the project: \$187,958,138 AUD

Estimated total value of key goods and services: \$187,958,138 AUD

Project location: Queensland Alumina Limited, Gladstone, QLD - 4680 - Australia

Link to project information: www.qal.com.au

Contact person for procurement information:

Name: Denzil Clark

Phone number: 0467728368

Email address: denzil.clark@riotinto.com

2. Opportunities to supply goods and services

List of goods and services to be procured for the project and the expected opportunity for industry participation	Opportunities for Australian suppliers *	Opportunities for international suppliers
All engineering/consultancy services will be completed by Australian companies except the Pressure Decanters design, due to Intellectual Property owned by an overseas entity.	Yes	Yes
Design and supply of equipment will be both Australian and Overseas Suppliers.	No	Yes
Construction packages will all be Australian Suppliers, including Early Works (Pipeworks; Electrical & Process), Civils and Structural, Mechanical, Piping (SMP) Elec&Instrument..	Yes	No

* An Australian supplier means an entity that has an ABN or an ACN

Disclaimer: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

- Australian and International standards and certifications will be required for the key goods and services in this project.

3. Communicating and providing opportunities

- Project website OR Project supplier portal
- Workshops/industry briefings
- Promote opportunities to Australian industry in the early stages of the project, including information on how to prequalify
- Make tender documents available to all possible suppliers at the same time
- Allow reasonable and equal time for submissions/responses
- Conduct workshops that provide sector specific information on how to prepare bids against tenders including information on how to prequalify
- Create, publish and distribute an AIP policy
- Include requirement in tender documents that successful tenderers comply with AIP plan
- Include contractual arrangements with suppliers to outline AIP arrangements
- Establish reporting requirement that shows how the AIP plan has been implemented
- Require EPC or EPCM company to engage with and involve Australian industry
- Train procurement entities to ensure they understand AIP plan obligations
- All tenders from Australian and overseas suppliers will be assessed on the same basis
- The organisation will ensure all AIP plan obligations will flow down to contractors and subcontractors

4. Facilitating future opportunities

- Provide advice to project suppliers on strategies and activities to undertake to be considered for inclusion in domestic and international supply chains
- Support and assist project suppliers to adopt specific standards and accreditations
- Encourage project suppliers to undertake research and development and innovative activities
- Brief procurement managers on the capabilities and achievements of project suppliers
- Undertake a rigorous supplier audit to benchmark and publicise best practice
- Provide references for high performing suppliers
- Provide unsuccessful tenderers with appropriate feedback to encourage future performance

5. Implementation resources

- The organisation will record and/or retain evidence to demonstrate implementation of the approved AIP plan
- Develop and implement standard contractual arrangements with suppliers to give Australian industry opportunities to participate

- Develop systems to monitor and report on the extent of Australian industry participation
- Develop systems to identify inappropriate action under the AIP plan and to monitor/record the corrective action taken