

Australian Jobs Act 2013

Australian Industry Participation Plan Summary - Project Phase

Nominated project proponent: Stockland Development Pty Ltd

Project details

Name: Affinity Place

Location: 110 - 122 Walker Street North Sydney 2060

Type: Other productive facility
Purpose: Establish new facility
Capital expenditure: \$900,000,000

Description: Affinity Place at 110 Walker Street is a commercial development, with basement parking, end of trip facilities and retail to ground floor and podium. Development will be approximately 58,500sqm NLA over 51 levels; PCA Premium grade workplace and will be targeting 5 Star NABERS Energy and 6 Star Green Star. The project will be in four main phases: demolition, excavation, construction and operations. Following demolition of the existing buildings, the excavation phase will commence. Afterwards, construction of Affinity Place will begin, with in-ground services, basement structure and central core. The building will then progress into the remaining trades including above ground structure, services installation, façade, amenities and building finishes. Upon completion, Stockland will manage the leasing and operations of Affinity Place and will include maintenance, cleaning, and retail services. A general timeline of activities is as follows: • DA Approval received Q2 2022 • Detailed design process Q3 2022 – Q2 2023 • Project website activation Q1-Q2 2023 • Procurement Commencement: Q2-Q3 2023 • Appointment of Head Contractors: Q4 2023 • Construction Commencement: Q1 2024 • Construction Completion: Q1 2028 For the procurement of goods and services, the head contractor will be responsible during the project phase, and Stockland through the operational phase. All available opportunities to provide goods and services will be made public on the Facility or Project Opportunities Website. From here, all tenderers will be assessed fairly and equally, and the AIP Plan followed. This will maintain a full, fair and reasonable opportunity for all tenderers. The selected Head Contractor of Affinity Place will be contractually obligated to understand and fulfil the AIP Plan requirements where possible to do so. They will be requested to seek prior approval from Stockland for the pre-selection of tendering subcontractors ensuring that all potential suppliers have been considered.

Completion date: 31 Jan 2028

Key goods and services

Indicative list of key goods and services to be acquired for the project:

| Key goods and services | Opportunities for Australian entities | Opportunities for non-Australian entities | Explanation for no opportunities for Australian entities |
|-----------------------------------|---------------------------------------|---|--|
| Concrete and Reinforcement | Yes | No | |
| Formwork | Yes | No | |
| Structural Steelwork | Yes | No | |
| Wall Finishes | Yes | No | |
| Waterproofing | Yes | No | |
| Demolition | Yes | No | |
| Architectural Design | Yes | No | |
| Civil Engineering Design | Yes | No | |
| Electrical Engineering Design | Yes | No | |
| Mechanical Engineering Design | Yes | No | |
| Structural Engineering Design | Yes | No | |
| Facade | Yes | Yes | |
| Floor Finishes | Yes | Yes | |
| Furniture, Fixtures and Equipment | Yes | Yes | |
| Hydraulic Components | Yes | Yes | |
| Mechanical Components | Yes | Yes | |
| Electrical Components | Yes | Yes | |
| Fire Components | Yes | No | |
| Scaffolding | Yes | No | |
| Excavation | Yes | No | |
| Vertical Transport | Yes | Yes | |
| Landscaping | Yes | No | |
| Building Maintenance Unit | Yes | Yes | |
| Joinery | Yes | Yes | |
| Integrated Communications | Yes | No | |
| Network (ICN) | 100 | 140 | |
| Hard Landscaping | Yes | No | |
| Blockwork | Yes | No | |
| Painting | Yes | No | |
| Access Flooring | Yes | No | |

 $^{{}^{\}star}\!\text{An Australian entity}$ is an entity with an ABN or ACN

Project standards:

Australian International

Supplier information and communication

Project proponent's contact person for supplier enquiries:

Contact person name Martin Hills

Contact person position Senior Project Manager

Phone number 0408150027

E-mail martin.hills@stockland.com.au

Project proponent website: A Stockland owned and managed website will be created through the design development phase of the project. The website will be project specific to Affinity Place only and will be regularly updated through all stages of the project up to completion and into the operation of the building.

Project opportunities website: An Affinity Place project specific website will be created through the design development phase of the project. This will be regularly updated through all stages of the project up to completion and into the operation of the building. A link for specific project opportunities will be created within the project proponent website during Q2-Q3 of 2023 as we get closer to construction commencement. Additionally, the project will be registered on the ICN Gateway at https://gateway.icn.org.au/.

Supplier engagement and communication actions:

Promote project opportunities through industry associations
Issue media releases or ASX announcements on project developments and opportunities
Develop and distribute a supplier information guide for the project
Directly contact suppliers with information on project opportunities and bid processes

Building Australian industry capability

Supplier capability development actions:

Recommend suppliers undertake training and/or accreditation Support supplier development initiatives of industry associations or governments

Global supply chain integration actions:

Introduce suppliers to global supply chain partners Support suppliers to register with global supplier databases Provide references for high performing suppliers

Feedback process for unsuccessful bidders:

Upon selection of a preferred suppliers or contractors, Stockland will provide feedback to all unsuccessful parties and will endeavour to outline why the supplier or contractor was unsuccessful in their submission. We will aim to note any recommendations of relevant training, skills, capability and capacity development that may assist them in the future.

Australian Industry Participation Plan Summary - Operations Phase

Nominated facility operator: Stockland Development Pty Ltd

Facility details

Name: Affinity Place

Location: 110 - 122 Walker Street North Sydney 2060

Type: Other productive facility

Key goods and services

Indicative list of key goods and services to be acquired for the new facility:

| Key goods and services | Opportunities for Australian entities* | Opportunities for non-Australian entities |
|------------------------|--|---|
| Building Maintenance | Yes | Yes |
| Cleaning Services | Yes | No |
| Retail Services | Yes | Yes |
| Operations | Yes | Yes |

Explanation for no opportunities for Australian entities

*An Australian entity is an entity with an ABN or ACN

Facility standards:

Australian International

Supplier information and communication

Facility operator's contact person for supplier enquiries:

Contact person name Jamie Loader

Contact person position Senior Manager, National Operations

Phone number 0488298871

E-mail Jamie.Loader@stockland.com.au

Facility operator website: A Stockland owned and managed website will be created through the design development phase of the project. The website will be project specific to Affinity Place only and will be regularly updated through all stages of the project up to completion and into the operation of the building.

Facility opportunities website: An Affinity Place project specific website will be created through the design development phase of the project. This will be regularly updated through all stages of the project up to completion and into the operation of the building. A link for specific project opportunities will be created within the project proponent website during Q2-Q3 of 2023 as we get closer to construction commencement. Additionally, the project will be registered on the ICN Gateway at https://gateway.icn.org.au/.

Supplier engagement and communication actions:

Promote project opportunities through industry associations
Engage with vendor identification agencies on project opportunities and bid processes
Develop and distribute a supplier information guide for the project
Directly contact suppliers with information on project opportunities and bid processes

Building Australian industry capability

Supplier capability development actions:

Recommend suppliers undertake training and/or accreditation Support supplier development initiatives of industry associations or governments

Global supply chain integration actions:

Introduce suppliers to global supply chain partners Support suppliers to register with global supplier databases Provide references for high performing suppliers

Feedback process for unsuccessful bidders:

Upon selection of a preferred suppliers or contractors, Stockland will provide feedback to all unsuccessful parties and will endeavour to outline why the supplier or contractor was unsuccessful in their submission. We will aim to note any recommendations of relevant training, skills, capability and capacity development that may assist them in the future.