

# Australian Public Service **Employee Census 2021**10 May–11 June



# Highlights Report **DISER**



CONTENT		
	Page	
Exploring your results	2	
Employee Engagement: Say, Stay, Strive	3	
Leadership	4	
Communication and Change	6	
Workplace Conditions	7	
Inclusion	10	
Enabling Innovation	11	
Wellbeing Policies and Support	12	
Wellbeing	13	
Performance	15	
Retention	17	
Unacceptable Behaviour	19	
Demographics	22	
Time to Take Action	24	
Guide to this Report	25	

#### **RESPONSES:**

2,838 of 3,678

#### **RESPONSE RATE:**

77%



#### **EXPLORING YOUR RESULTS**



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

2021 APS employee census PAGE 02.



# **EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE**



#### HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT SCORES
AREN'T JUST ABOUT
HOW MUCH PEOPLE
LIKE WORKING FOR
AN AGENCY. IT IS A
MEASURE OF THE
EMOTIONAL
CONNECTION AND
COMMITMENT
EMPLOYEES HAVE TO
WORKING FOR THE
AGENCY.

0	YOUR EMPLOYEE ENGAGEMENT SCORE  YOUR  72%	RESPONSE S	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
		76	14 10	76	0	-1	-1	-2
	Overall, I am satisfied with my job	76	14 10	76%	-1	+2	0	+1
SAY	I am proud to work in my agency	71	22	<b>71</b> %	-2	-5♥	-4	-6 🔮
/s	I would recommend my agency as a good place to work	76	15 8	<b>76</b> %	-3	+80	+5 🚱	+6 🔷
	I believe strongly in the purpose and objectives of my agency	72	22	<b>72</b> %	+1	-11 👁	-10 🛡	-12 🛡
STAY	I feel a strong personal attachment to my agency	56	28 16	56%	+1	-8♥	-4	-9♥
ST	I feel committed to my agency's goals	72	23	<b>72</b> %	-1	-10 👁	-8 🔮	-10 👁
	I suggest ideas to improve our way of doing things	89	9	89%	0	+5 <b>♠</b>	+1	+2
STRIVE	I am happy to go the 'extra mile' at work when required	93		93%	-2	+2	0	0
STR	I work beyond what is required in my job to help my agency achieve its objectives	83	14	83%	-1	0	-2	-2
	My agency really inspires me to do my best work every day	53	33 13	53%	0	-3	-3	-3

**KEY** 

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 03.

### **LEADERSHIP**

IMMEDIATE SUPERVISOR	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	78 1	13 9	<b>78</b> %	-3	-1	-2	-2
My supervisor can deliver difficult advice whilst maintaining relationships	77	15 8	<b>77</b> %	-2	-1	-2	-2
My supervisor invites a range of views, including those different to their own	80	13	80%	-	+1	-1	-1
My supervisor encourages my team to regularly review and improve our work	78	15	<b>78</b> %	-1	-2	-2	-2
My supervisor is invested in my development	74 16	5 10	<b>74</b> %	-1	0	-1	0
My immediate supervisor encourages me	77	16 7	<b>77</b> %	-1	+2	-1	0
My supervisor ensures that my workgroup delivers on what we are responsible for	88	8	88%	+2	+2	0	0
My supervisor provides me with helpful feedback to improve my performance	71 18	10	<b>71</b> %	-	-3	-3	-3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 04.

### **LEADERSHIP**

IMMEDIATE SES MANAGER	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	67	20 12	<b>67</b> %	-3	0	-5♥	-2
My SES manager presents convincing arguments and persuades others towards an outcome	66	25 9	66%	-	+5 <b>۞</b>	-4	0
My SES manager promotes cooperation within and between agencies	71	22	<b>71</b> %	0	+5 <b>ଢ</b>	-4	+1
My SES manager encourages innovation and creativity	66	25 9	66%	-	+2	-4	-1
My SES manager creates an environment that enables us to deliver our best	65	22 13	<b>65</b> %	-	+3	-4	0
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	77	17	<b>77</b> %	0	+4	-4	-1
ALL SES	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
In my agency, the SES work as a team	57	30 12	<b>57</b> %	-2	+5♠	-1	+3
In my agency, the SES clearly articulate the direction and priorities for our agency	61	25 14	61%	-5♥	+1	-1	+1

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative Comparator

2021 APS employee census PAGE 05.



### **COMMUNICATION AND CHANGE**

	RESPONS	E SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My supervisor communicates effectively	81	10 9	81%	0	0	-1	-1
My SES manager communicates effectively	72	16 11	<b>72</b> %	-2	+3	-4	-1
In my agency, communication between SES and other employees is effective	54	27 18	<b>54</b> %	-9 <b>0</b>	+3	-1	+2
Internal communication within my agency is effective	63	22 14	63%	-1	+5 <b>ૄ</b>	+4	+5♠
When changes occur, the impacts are communicated well within my workgroup	68	16 16	68%	-5♥	+2	0	+1
Staff are consulted about change at work	45	37 18	45%	-5♥	0	0	0
Change is managed well in my agency	45	31 24	45%	-80	+2	+4	+5 <b>@</b>

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 06.

# **WORKPLACE CONDITIONS**

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My job gives me opportunities to utilise my skills	87	7	<b>87</b> %	-1	+3	0	+1
I have a choice in deciding how I do my work	72	21 7	<b>72</b> %	+2	+11 🐼	+5♠	+4
Where appropriate, I am able to take part in decisions that affect my job	75	15 10	<b>75</b> %	-	+7 <b>0</b>	+2	+3
I am clear what my duties and responsibilities are	76	20	<b>76</b> %	-4	-3	-1	-2
I am satisfied with the recognition I receive for doing a good job	69	17 13	69%	-2	+3	-2	0
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	66	17 17	66%	-4	+1	-8♥	-4
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	82	10 8	82%	-3	+6 <b></b>	+5 <b>♠</b>	+3
I am satisfied with the stability and security of my job	82	10 9	82%	-2	+2	-3	+1
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	85	7 8	85%	-	+10 🐼	+80	+70

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 07.

# **WORKPLACE CONDITIONS**

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel a strong personal attachment to the APS	59	28 13	<b>59</b> %	-2	-5♥	-4	-3
I understand how my role contributes to achieving an outcome for the Australian public	87	9	<b>87</b> %	-1	-4	-2	-3
I believe strongly in the purpose and objectives of the APS	80	17	80%	-5♥	-2	-4	-2

**KEY** 



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 08.

# **WORKPLACE CONDITIONS**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		<b>27</b> %	+4	+3	+2	0
Slightly above capacity - lots of work to do		41%	-1	0	+1	+1
At capacity – about the right amount of work to do		24%	-3	-4	-2	-1
Slightly below capacity - available for more work		<b>7</b> %	0	+1	0	+1
Well below capacity - not enough work		1%	0	0	0	0

**KEY** 



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 09.



# **INCLUSION**

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	85 10	85%	-2	+6�	+4	+4
My supervisor actively supports people from diverse backgrounds	80 17	80%	-	0	-1	-1
I receive the respect I deserve from my colleagues at work	82 14	82%	+1	+1	0	0

**KEY** 



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



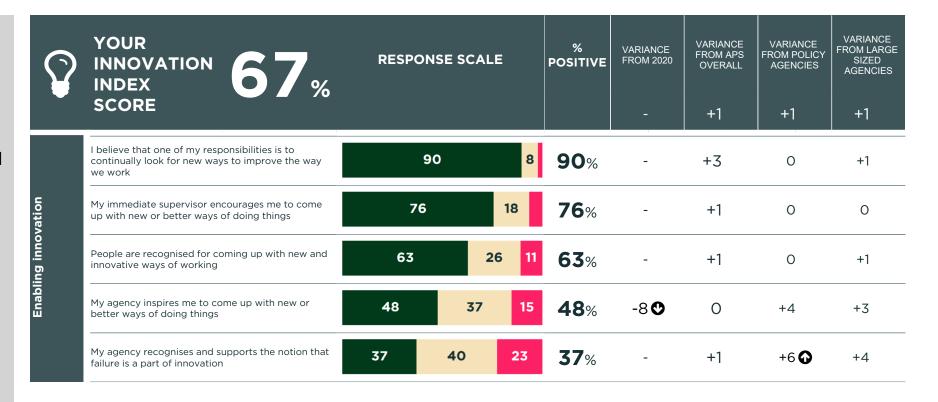
2021 APS employee census PAGE 10.

#### **ENABLING INNOVATION**



# **ENABLING INNOVATION**

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



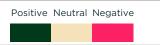
**KEY** 



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





2021 APS employee census PAGE 11.

#### **WELLBEING POLICIES AND SUPPORT**



#### **WELLBEING**

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.

#	YOUR WELLBEING INDEX SCORE  9%	RESPONSE SC	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL +1	VARIANCE FROM POLICY AGENCIES +2	VARIANCE FROM LARGE SIZED AGENCIES +1
								·
oort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	70	20 11	<b>70</b> %	-5♥	+2	+3	+3
Wellbeing policies and support	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	65	23 12	65%	-9♥	0	+1	0
oolicies a	My agency does a good job of promoting health and wellbeing	65	23 12	65%	-8♥	+2	+4	+4
Ilbeing p	I think my agency cares about my health and wellbeing	63	24 13	63%	-6♥	+5 <b>♠</b>	+6 🚱	+5 🕜
Well	I believe my immediate supervisor cares about my health and wellbeing	85	9	85%	-2	+2	0	0

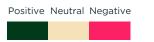
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





2021 APS employee census PAGE 12.

# **WELLBEING**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
How often do you find your work stressful?						
Always		<b>5</b> %	-	0	+1	0
Often		27%	-	-1	-2	-2
Sometimes		<b>51</b> %	-	+3	+2	+3
Rarely		<b>15</b> %	-	-1	Ο	0
Never		1%	-	0	0	0
To what extent is your work emotionally demanding	?					
To a very large extent		<b>7</b> %	0	-2	0	-1
To a large extent		21%	+1	-2	0	-1
Somewhat		40%	0	+1	0	+1
To a small extent		25%	+1	+3	+1	+2
To a very small extent		8%	-2	0	-1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 13.



# **WELLBEING**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel burned out by my work						
Strongly agree		10%	0	+1	+1	0
Agree		<b>25</b> %	-4	+1	0	0
Neither agree nor disagree		<b>31</b> %	-2	0	0	+1
Disagree		<b>27</b> %	+4	-1	-1	0
Strongly disagree		<b>6</b> %	+2	-1	-1	-1
In general, would you say that your health is:						
Excellent		12%	-	0	-1	0
Very good		<b>37</b> %	-	+2	+2	+2
Good		34%	-	-1	-1	-1
Fair		14%	-	0	0	0
Poor		<b>3</b> %	-	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 14.

# **PERFORMANCE**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		<b>31</b> %	-	+4	+1	+2
Very good		<b>55</b> %	-	0	0	0
Average		12%	-	-3	-1	-2
Below average		1%	-	0	0	0
Well below average		1%	-	0	0	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		16%	-	+1	-2	0
Very good		60%	-	+5 <b>♦</b>	+3	+5♠
Average		20%	-	-4	0	-3
Below average		2%	_	-1	0	-1
Well below average		1%	-	-1	0	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





# **PERFORMANCE**

	RESPONSE SC	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	84	10	84%	0	+4	+2	+3
My workgroup has the tools and resources we need to perform well	65	17 18	<b>65</b> %	-3	+2	+1	+4
The people in my workgroup use time and resources efficiently	78	14 8	<b>78</b> %	-1	+1	-1	0
My workgroup can readily adapt to new priorities and tasks	88	8	88%	0	+2	+1	+1
The people in my workgroup cooperate to get the job done	90	7	90%	0	+2	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

### **RETENTION**



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		10%	-	0	0	0
I want to leave my position within the next 12 months		<b>25</b> %	-	+3	-2	+1
I want to stay working in my position for the next one to two years		44%	-	+80	+1	+3
I want to stay working in my position for at least the next three years		21%	-	-11 👁	+1	-4
What best describes your plans involved with leaving I am planning to retire	your current position?	<b>3</b> %				
I am pursuing another position within my agency			-	-3 -8 <b>0</b>	0 -6 <b>0</b>	-1 -7 <b>0</b>
I am pursuing another position within my agency I am pursuing a position in another agency		34% 33%	-	-3 -8 <b>©</b> +8 <b>©</b>	-6 <b>⊙</b>	-1 -7 <b>⊙</b> +6 <b>⊙</b>
		<b>34</b> %	- - -	-80	-6♥	<b>-7 ♥</b>
I am pursuing a position in another agency		<b>34</b> % <b>33</b> %	- - - -	-8 <b>♥</b> +8 <b>۞</b>	-6 <b>♥</b> +3	-7 <b>©</b> +6 <b>©</b>

KEY

**AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR** 

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 17.



#### **RETENTION**



**EMPLOYEES WHO** WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

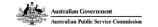
ONLY THE THREE **REASONS FOR** LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
I want to try a different type of work or I'm seeking a career change	16%	-	-	-	-
I am looking to further my skills in another area	13%	-	-	-	-
There is a lack of future career opportunities in my agency	10%	-	-	-	-

**KEY** 



AT LEAST 5 PERCENT AT LEAST 5 PERCENTAGE POINTS GREATER AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



PAGE 18. 2021 APS employee census

#### **UNACCEPTABLE BEHAVIOUR**



**EMPLOYEES WHO HAD** PERCEIVED **DISCRIMINATION IN** THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. **EMPLOYEES COULD** SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF **DISCRIMINATION WITH** THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES. WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
During the last 12 months and in the course of your discrimination on the basis of your background or a						
Yes		11%	-1	-1	0	0
No		89%	+1	+1	0	0
Did this discrimination occur in your current agency	?					
Yes		90%	+60	-4	-1	-2
No		10%	-6 <b>O</b>	+4	+1	+2
Basis for the discrimination that you experienced (3	highest responses):					
Gender		<b>37</b> %	-	-	-	-
Age		<b>33</b> %	-	-	-	-
Race		19%	-	-	-	-

**KEY** 



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PAGE 19. 2021 APS employee census



#### **UNACCEPTABLE BEHAVIOUR**



**EMPLOYEES WHO** PERCEIVED HARASSMENT OR **BULLYING IN THE LAST** 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR **BULLYING THEY** EXPERIENCED. **EMPLOYEES COULD** SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF HARASSMENT OR **BULLYING WITH THE** HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES. WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

2021 APS employee census

**KEY** 

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANO FROM LAF SIZED AGENCI
uring the last 12 months, have you been subjected to orkplace?	harassment or bullying in your current					
⁄es		11%	0	-1	0	0
No		<b>83</b> %	+1	+1	0	0
Not sure		6%	-1	0	0	0
nterference with work tasks (e.g. withholding needed nformation, undermining or sabotage)  Verbal abuse (e.g. offensive language, derogatory remarks,		<b>49</b> % <b>48</b> %	-	-	-	-
shouting or screaming)  nappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to earning and development)		33%	-	-	-	<u>-</u>
nappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to		<b>33</b> %	-	-4	-1	-3
nappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to earning and development)  id you report the harassment or bullying?  reported the behaviour in accordance with my agency's				-4 -1	-1 -1	-3 -1

PAGE 20. Australian Government Australian Public Service Commission

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

COMPARATOR

#### **UNACCEPTABLE BEHAVIOUR**



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCI FROM LARG SIZED AGENCIE
Excluding behaviour reported to you as part of your duwitnessed another APS employee in your agency engagemay be serious enough to be viewed as corruption?						
Yes	1	<b>3</b> %	0	-1	0	-1
No		90%	-2	+1	-1	0
Not sure		<b>5</b> %	+1	+1	+1	+1
Would prefer not to answer		2%	+1	0	0	0
appointing them to positions without proper regard to merit  Acting (or failing to act) in the presence of an undisclosed conflict of interest  Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit		75% 21% 17%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		14%	-	-6♥	0	-3
It was reported by someone else		9%	-	-6♥	-3	-4
I did not report the behaviour		<b>77</b> %	-	+12 🕢	+3	+7 <b>⊙</b>
KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER		AT LEAST 5	PERCENTAGE POIN	TS LESS THAI

2021 APS employee census PAGE 21.



# **DEMOGRAPHICS**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
How do you describe your gender?						
Man or male		43%	0	+6�	+80	+6�
Woman or female		<b>53</b> %	0	-6 <b>0</b>	-7 <b>0</b>	-6 <b>O</b>
Non-binary		1%	-	0	0	0
l use a different term		0%	-	0	0	0
Prefer not to say		<b>3</b> %	0	0	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander perso	on?					
Yes		2%	0	-2	-2	-1
No		98%	0	+2	+2	+1
Do you have an ongoing disability?						
Yes		9%	+1	-1	0	-1
No		91%	-1	+1	0	+1

**KEY** 

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 22.



# **DEMOGRAPHICS**

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you have carer responsibilities?						
Yes		<b>37</b> %	-1	-3	-3	-3
No		63%	+1	+3	+3	+3
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		9%	+2	+2	+1	+1
No		91%	-2	-2	-1	-1
n which country were you born?						
Australia		<b>76</b> %	-	-1	-3	-2
Other country		24%	-	+1	+3	+2
Do you speak a language other than English at home?						
No, English only		80%	-	0	-2	-2
Yes, other		20%	-	0	+2	+2

KEY

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





#### TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

^ · · · · · · · · · · · · · · · · · · ·	OPPORTUNITIES
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



#### **USE THIS PAGE TO START YOUR** LOCAL **ACTION PLANS**

**IDENTIFY AREAS TO** CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

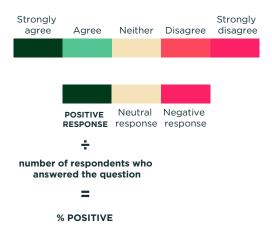
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

#### **GUIDE TO THIS REPORT**

#### % POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



#### **ROUNDING**

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

#### **ANONYMITY**

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

# COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

2021 APS employee census PAGE 25.

