

Industrial Capability Roundtable

AGENDA

Date & Time: Friday 1 August 2025, 9 – 11:15am AEST

Location: CSIRO Eveleigh, 13 Garden Street, Eveleigh

Discussion	Time	Lead
Acknowledgement of Country	09:00 (5 min)	Tim Ayres
Opening remarks <ul style="list-style-type: none"> • Thank you to s22 /CSIRO for hosting. • Here to listen, gather ideas, feed into government's broader consideration of productivity and economic resilience reforms. • Goal is to identify meaningful opportunities for reform that are: <ul style="list-style-type: none"> ○ In the national interest ○ Budget positive or neutral ○ Specific and practical • Chatham House rule applies • Raise name card to request the floor 	09:05 (5 min)	Tim Ayres
Discussion - shaping questions: <ul style="list-style-type: none"> • Investment: What action can be taken by government and/or industry to increase investment in Australian industry capability? • Innovation and technology adoption: What are ways to drive investment that are neutral in the long-term for government spending? What needs to change? • Reducing regulatory and process burden: What opportunities are there for reforming regulation to reduce overheads, shorten project timelines and reduce uncertainty? • Managerial and workforce capability: What are the opportunities to increase managerial capability as Australia pursues at-scale industrial diversification? • Industry resilience to shocks: What sovereign capabilities will have the greatest benefits for economic resilience? 	09:10 (120 min)	Tim Ayres
Closing remarks	11:10 (5 min)	Tim Ayres

Industrial Capability Roundtable Participants

Sector	Organisation	Name, Title
Government	Minister for Industry and Innovation, Minister for Science	Senator the Hon Tim Ayres
Government	Minister for Industry and Innovation, Minister for Science	s22
Government	Department of Industry, Science and Resources	s22
Government	Net Zero Economy Authority	s22
Industry	Advanced Manufacturing Growth Centre	s22
Industry	Alcoa	s22
Industry	Australian Chamber of Commerce and Industry	s22
Industry	Australian Food and Grocery Council	s22
Industry	AiGroup	s22
Industry	BHP	s22
Industry	Chemistry Australia	s22
Industry	Cicada Innovations	s22
Industry	Cobalt Blue	
Industry	Cochlear	
Industry	Engineers Australia	
Industry	Manufacturing Australia	
Industry	Orica	
Industry	Rio Tinto	
Industry	Spee3d	
Industry	Tech Council of Australia	
Industry	Thales	
Investment	Australian Investment Council	
Investment	Future Fund	
Investment	NRFC	
Investment	Virescent Ventures	
Research	ANSTO	
Research	CSIRO	
Research	HILT CRC	
Research	SERD Panel	
Research	UTS	
Union	AMWU	
Union	AWU	

s22

Innovation and Technology Roundtable

AGENDA

Date & Time: Friday 1 August 2025, 12 – 2:15pm AEST

Location: CSIRO Eveleigh, 13 Garden Street, Eveleigh

Discussion	Time	Lead
Acknowledgement of Country	12:00 (5 min)	Tim Ayres
Opening remarks <ul style="list-style-type: none"> • Thank you to s22 CSIRO for hosting. • Thank you to AM Charlton for hosting discussion • Here to listen, feed into broader consideration of productivity and economic resilience reforms. • Goal is to identify meaningful opportunities for reform that are: <ul style="list-style-type: none"> ○ In the national interest ○ Budget positive or neutral ○ Specific and practical • Chatham House rule applies. • Throw to Minister Charlton 	12:05 (5 min)	Tim Ayres
Discussion s22 overview of tech and innovation philosophy at two of Australia's most innovative companies s22 – update on SERD, to lead off a discussion on opportunities for a greater contribution from R&D to Australian productivity s22 – summary of national AI policy in other countries, to lead off a discussion on the opportunities and challenges of AI adoption for Australian industry.	12:10 (120 min)	Andrew Charlton

<p>Shaping questions:</p> <ul style="list-style-type: none">• Investment: What action can be taken by government and/or industry to increase investment in innovation and R&D?• Adoption: How do we drive adoption of existing and emerging technologies to modernise businesses, create new opportunities and grow productivity?• Reducing regulatory and process burden: What opportunities are there for reforming regulation to reduce R&D and innovation overheads? How might we unlock greater collaboration between industry and the research sector to commercialise good ideas faster?• Managerial and workforce capability: What opportunities are there to increase managerial and workforce capability in innovation/R&D?• Industry resilience to shocks: What reforms to the innovation ecosystem will have the greatest downstream benefits for economic resilience?		
Closing remarks	14:10 (5 min)	Andrew Charlton

Innovation and Technology Roundtable Participants

Sector	Organisation	Name, Title
Government	Minister for Industry and Innovation, Minister for Science	Senator the Hon Tim Ayres
Government	Assistant Minister for Science, Technology and the Digital Economy	The Hon Dr Andrew Charlton MP
Government	Department of Industry, Science and Resources	s22, Industry and Commercialisation
Government	Department of Industry, Science and Resources	s22, Science and Technology
Government	Minister for Industry and Innovation, Minister for Science	s22
Industry	AirTrunk	
Industry	Atlassian	
Industry	AWS	
Industry	Business Council of Australia	
Industry	Cicada Innovations	
Industry	Commonwealth Bank	
Industry	Google	
Industry	Microsoft	
Industry	OpenAI	
Industry	Tech Council of Australia	
Industry	Telstra	
Investment	Australian Business Growth Fund	
Investment	Australian Investment Council	
Investment	NRFC	
Investment	Super Members Council	
Research	AIML	
Research	Australian Academy of Science	
Research	Academy of Technological Sciences and Engineers	
Research	Australian Tertiary Education Commission	
Research	Chief Scientist	
Research	CSIRO	
Research	Group of Eight Universities	
Research	Group of Eight Universities	
Research	RMIT	
Research	Science and Technology Australia	
Research	SERD Panel	
Research	Tech Policy Design Centre, ANU	
Research	Universities Australia	
Research	Universities Australia	
Research	UNSW	
Research	UTS	
Union	ACTU	

s22

Roundtable	Location	Time
Industrial Capability	CSIRO Everleigh	1 August, 9-11:15am
Innovation and Technology	CSIRO Everleigh	1 August, 12-2:25pm
Smelting	DISR Sydney Office (level 18, 201 Sussex St)	7 August, 9:30-11am

Name	Organisation	Role	Office View	Office Comments
Government			Yes	
s22	National Reconstruction Fund Corporation	Chair	Yes	
	Net Zero Economy Authority	CEO	Yes	
	Strategic Examination of R&D Panel	Chair	Yes	
	Future Fund	Chair	Yes	
Peak bodies				
s22	Australian Industry Group (AiGroup)	CEO	Yes	
	Manufacturing Australia	Chair	Yes	
	Chemistry Australia	Chair	Yes	
	Tech Council of Australia	Chair	Yes	
	Australian Investment Council	CEO	No	s : I don't think we need to invite s22 to so many roundtables -- 1
	Australian Chamber of Commerce and Industry	CEO	Yes	
	Engineers Australia	CEO	Yes	
Unions				
s22	Australian Manufacturing Workers Union	National Secretary	Yes	
	The Australian Workers Union	National Secretary	Yes	
Business				
s22	Cicada Innovations	CEO	No	s2 : changed to No, moved to tech and innovation as per s email
	Rio Tinto Australia	CEO	Yes	s : Our first preference should be that she or someone similarly seni
	Whiteley Corporation	Chair	Yes	
	MicroX	CEO	Yes	
	Alcoa	President and CEO	Yes	
	Thales	CEO	Yes	
	Rode Microphones	Founder	Yes	s : Same comment as s22 for the smelting roundtable.

s22	Spee3d	Founder and Chief Tec	Yes
	Cobalt Blue		
	Orica		
	Cochlear	CEO	Yes
	Virescent Ventures	Managing Director	Yes

Academic/think tanks

s22	Heavy Industry Low-carbon		
	Transition Cooperative		
	Research Centre (HILT CRC)	CEO	Yes
	Garnaut Global		Yes
	University of Technology		
	Sydney		Yes
	ANSTO	Chair	Yes
	National Indigenous Science		
	Translation Centre	Chair	Yes
	Advanced Manufacturing		
	Growth Centre		Yes
	Service Gen	Co founder	Yes
	KPMG	Special Advisor	Yes

s22 department have removed as he's in the tech and innovation s22

the ^{s2}₂ will also invite her to some sessions. ^{s2}₂: change to No as per ^s₂ email

Name	Organisation	Role	Office View	Office Comments
Government s22	Chief Scientist of Australia	NRFC Chair	Yes	
	SERD Panel	Chief Scientist of Australia	Yes	
	CSIRO	SERD Chair	Yes	
	Australian Tertiary Education Commission	Chief Executive	Yes	
		Interim Chief Commissioner	Yes	s22 : added as per s email
Industry Associations s22	Tech Council of Australia		Yes	
	Tech Council of Australia		No	s22 : change to No as per s email- he is invited to other s22
	Business Council of Australia		Yes	
	Australian Academy of Science		Yes	
	Australian Academy of Technological Sciences and Engineers		Yes	Changed from s22 to s22
	Group of Eight Universities (Go8), Australian Investment Council Science and Technology Australia (STA)	Acting CEO	Changed s : Same comment as previous tab. Yes	
Unions s22	Professionals Australia			
	United Workers Union			
	Australian Council of Trade Unions		Yes	
Companies s22	AWS			
	Microsoft			
	Google			
	AirTrunk			
	Commonwealth Bank of Australia			
	Telstra			
	Australian Business Growth Fund			
	Atlassian		Yes	
	Canva		Yes	
Think tanks s22	NEXTDC			
	Cicada Innovations			
	ServiceGen (Dr Ian Oppermann)		Yes	
	KPMG (Jennifer Westacott)		Yes	

s22

Garnaut Global s22)

s22

Indigital Founder s22)

s22

AIML

Universities Australia

Chair

s : Do we need to invite s22 to both sessions?s 22

Yes

Yes

Yes

Yes

Yes

Name States	Organisation
s22	[NSW Gov]
	[VIC Gov]
	[QLD Gov]
	[SA Gov]
	[WA Gov]
	[TAS Gov]
Government	
s22	National Reconstruction Fund Corporation
	[NSW State Rep]
	[TAS State Rep]
	[QLD State Rep]
	[SA State Rep]
	[VIC State Rep]
	Future Fund
	Net Zero Economy Authority
	Clean Energy Finance Corporation
	CSIRO
<u>Peak Bodies</u>	
	Australian Steel Institute
	Australian Aluminium Council
	Chamber of Minerals and Energy WA
	Association of Mining and Exploration Companies
<u>Unions</u>	
	Australian Manufacturing Workers Union
	The Australian Workers Union
	Communication, Electrical and Plumbing Union
<u>Business</u>	
	Trafigura
	Rio Tinto Australia

Glencore

Alcoa

Fortescue

Bluescope

Lynas

Ilkua

Nyrstar

BHP

Corporate Director (Former Fortescue MD and CEO)

Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC)

s22

Academic/think tanks

s22

The Superpower institute

The Superpower institute

McKell Institute

PROTECTED

Here's the roundtable info. The department is sending invitations – and Tim will write to Premiers. We've given SA, Qld and NSW a heads up that an invitation is coming for smelters.

Outline of Roundtables

Roundtable	Location		Time
Industrial Capability Innovation and Technology	CSIRO Everleigh		1 August, 9- 11:15am
	CSIRO Everleigh		1 August, 12- 2:25pm
Smelting	DISR Sydney Office (level 18, 201 Sussex St)		7 August, 9:30- 11am
Industrial Capability		Tech and Innovation	Smelting (aka Minerals and Metals Processing)
Name	Organisation	Government	States
Government	National Reconstruction Fund Corporation Net Zero Economy Authority Strategic Examination of R&D Panel Future Fund	s22 Chief Scientist of Australia SERD Panel CSIRO Australian Tertiary Education Commission	s22 [NSW Gov] [VIC Gov] [QLD Gov] [SA Gov] [WA Gov] [TAS Gov]
Peak bodies	Australian Industry Group (AiGroup) Manufacturing Australia Chemistry Australia Tech Council of Australia Australian Investment Council Australian Chamber of Commerce and Industry Engineers Australia	s22 Tech Council of Australia Tech Council of Australia Business Council of Australia Australian Academy of Science Australian Academy of Technological Sciences and Engineers Group of Eight Universities (Go8), Australian Investment Council Science and Technology Australia (STA)	Government s22 National Reconstruction Fund Corporation [NSW State Rep] [TAS State Rep] [QLD State Rep] [SA State Rep] [VIC State Rep] Future Fund Net Zero Economy Authority Clean Energy Finance Corporation CSIRO
Unions	Australian Manufacturing Workers Union The Australian Workers Union	s22 Professionals Australia United Workers Union Australian Council of Trade Unions	Peak Bodies Austrian Steel Institute Australian Aluminium Council Chamber of Minerals and Energy WA Association of Mining and Exploration Companies
s22	Cicada Innovations Rio Tinto Australia Whiteley Corporation MicroX Alcoa Thales Rode Microphones Spee3d Cobalt Blue Orica Cochlear Virescent Ventures	Companies AWS Microsoft Google AirTrunk Commonwealth Bank of Australia Telstra Atlassian Canva NEXTDC Cicada Innovations	Unions Australian Manufacturing Workers Union The Australian Workers Union Communication, Electrical and Plumbing Union
s22	Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC) Garnaut Global University of Technology Sydney ANSTO National Indigenous Science Translation Centre Advanced Manufacturing Growth Centre Service Gen KPMG	s22 Think tanks ServiceGen (Dr Ian Oppermann) KPMG (Jennifer Westacott) Garnaut Global (John Garnaut) Roy Green Indigital Founder (Mikaela Jade) Kate Pounder AIML Universities Australia	Business Trafigura Rio Tinto Australia Glencore Alcoa Fortescue Bluescope Lynas Ilkua Nyrstar BHP Corporate Director (Former Fortescue MD and CEO) Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC)
Academic/think tanks			Academic/think tanks s22 The Superpower institute The Superpower institute McKell Institute

s22 | Interim Deputy Chief of Staff
Office of Senator the Hon Tim Ayres
Minister for Industry and Innovation
Minister for Science
Senator for NSW

s22

The Australian Government acknowledges the Traditional Owners of Country throughout Australia and acknowledges their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the Elders past and present.

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From: s22
To: [DLO Ayres](#)
Cc: s22
Subject: BRIEFING REQUEST: "Keep Our Copper" Delegation
Date: Wednesday, 9 July 2025 12:08:00 PM
Attachments: s22

Hey team,

Please see below request for 'Keep our Copper' event at Parliament House on Thursday 31st July at 11am.

Attendees	<p>The delegation attending Canberra:</p> <ul style="list-style-type: none"> • Minister Tim Ayres • Minister Madeleine King • Speaker of the House Milton Dick • Bob Katter MP • Robbie Katter (Federal Member for Traeger) • s22 (CEO of Townville Enterprise Limited) • s22 (CEO Mount Isa to Townsville Economic Development Zone (MITEZ)) • Peta McCrae – Mayor of Mount Isa • s22 – CEO of Mount Isa • Cloncurry Shire Council Mayor Greg Campbell • Townsville City Council Acting Mayor Ann-Maree Greaney. <p>In addition to the above, we would extend an invite to the event to:</p> <ul style="list-style-type: none"> • Representatives of the AWU • Representatives of the AMWU • s22) • Possibly invitations to the copper miners out in Mount Isa & Cloncurry • All Members and Senators. • s22
Contact	<p>s22 – Parliamentary CoS to the Hon Bob Katter MP.</p> <p>s22</p>
Talking points	Yes – to inform short remarks
Local economic profile (LEP)	Yes – Kennedy/Mt Isa
MO Comments	Please provide brief on Glencore Copper Mine situation

Thanks,

s22

/ Program Advisor

Office of Senator the Hon Tim Ayres

Minister for Industry and Innovation

Minister for Science

Senator for NSW

s22

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Name	Role	Organisation	Invite Sent	Attending (D = d Email)	CC	Phone	Notes
1 Minister Ayres				Yes			
2 Assistant Minister Charlton				Yes			
	Deputy Secretary, Industry and Commercialisation	DISR		Yes			
	Chief of Staff	Office of Minister for Industry and Innovation, Minister for Science		Yes			
	Director Thought Leadership	Future Fund	Yes	Yes			
	CEO	National Reconstruction Fund Corporation	Yes	Yes			
	CEO	Net Zero Economy Authority	Yes	Yes			
	Chair	Strategic Examination of R&D Panel	Yes	Yes			
	Managing Director	Advanced Manufacturing Growth Centre	Yes	Yes			
	Chair	ANSTO	Yes	Yes			
	Director Government Affairs Australia	Alcoa	Yes	Yes			
	A/g CEO	Australian Chamber of Commerce and Industry	Yes	Yes			
	CEO	Australian Industry Group (AIGroup)	Yes	Yes			
	CEO	Australian Investment Council	Yes	Yes			
	National Secretary	Australian Manufacturing Workers Union	Yes	Yes			
	CEO	Chemistry Australia	Yes	Yes			
	Group Executive Impact and Ecosystems	Cicada Innovations	Yes	Yes			
	CEO	Cobalt Blue	Yes	Yes			
	CEO	Cochlear	Yes	Yes			
	CEO	CSIRO	Yes	Yes			
	Chief Engineer	Engineers Australia	Yes	Yes			
	CEO	Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC)	Yes	Yes			
	Chair	Manufacturing Australia	Yes	Yes			
	Vice President for Government and Corporate Affairs	Orica	Yes	Yes			
	General Manager, Aluminium Strategy	Rio Tinto Australia	Yes	Yes			
	Founder and Chief Tech Officer	Spee3d	Yes	Yes			
	CEO	Tech Council of Australia	Yes	Yes			
	CEO	Thales	Yes	Yes			
	National Secretary	The Australian Workers Union	Yes	Yes			
	Emeritus Professor and Special Innovation Advisor	University of Technology Sydney	Yes	Yes			
	Partner of Virescent Ventures	Virescent Ventures	Yes	Yes			
	Chair	Australian Food and Grocery Council	Yes	Yes			
	Head of Public Policy and Government Relations	BHP	Yes	Yes			

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Name	Role	Organisation	Invite Sent		Attending (Dietaryies	mail	cc	Phone	Notes
1 Minister Ayres				Yes					
2 Assistant Minister Charlton				Yes					
3 Helen Wilson	Deputy Secretary, Science and Technology	DISR		Yes					
4 Julia Pickworth	Deputy Secretary, Industry and Commercialisation	DISR		Yes					
	Chief of Staff	Office of Minister for Industry and Innovation, Minister for Science		Yes					
	CEO	NRFC	Yes	Yes					
	SERD Chair	SERD Panel	Yes	Yes					
	Chief Scientist of Australia	Chief Scientist of Australia	Yes	Yes					
	Chief Executive	CSIRO	Yes	Yes					
	Director	AIML	Yes	Yes					
	Senior Director, Government Relations	AirTrunk	Yes	Yes					
	Head of Global Public Policy	Atlassian	Yes	Yes					
	CEO	Australian Academy of Science	Yes	Yes	Lactose Free				
		Australian Academy of Technological							
	President	Sciences and Engineers	Yes	Yes					
	CEO and Managing Director	Australian Business Growth Fund	Yes	Yes					
	Assistant Secretary	Australian Council of Trade Unions	Yes	Yes					
	CEO	Australian Investment Council	Yes	Yes					
		Australian Tertiary Education							
	Interim Chief Commissioner	Commission	Yes	Yes					
	Director	AWS	Yes	Yes					
	CEO	Business Council of Australia	Yes	Yes					
	Group Executive Impact and Ecosystems	Cicada Innovations	Yes	Yes					
	Chief Executive Officer and Managing Director	Commonwealth Bank of Australia	Yes	Yes					
	Director of Govt affairs	Google	Yes	Yes					
	Chair	Group of Eight Universities (Go8)	Yes	Yes					
	Managing Director ANZ	Microsoft	Yes	Yes					
	Consultant	OpenAI	Yes	Yes					
	Emeritus Professor and Special Innovation Advisor	University of Technology Sydney	Yes	Yes					
	A/g CEO	Science and Technology Australia	Yes	Yes					
	Head of Research	Tech Council of Australia	Yes	Yes					
	Chief Executive Officer	Telstra	Yes	Yes	No Chocolate				
	Chair	Universities Australia	Yes	Yes					
	CEO	Super Members Council Australia	Yes	Yes					
	Vice Chancellor	UNSW	Yes	Yes					
	CEO	Universities Australia	Yes	Yes					
	Vice Chancellor	RMIT	Yes	Yes					
	CEO and Director	Group of Eight Universities (Go8)	Yes	Yes					
	Director	Tech Policy Design Centre							

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Name	Role	Organisation	Invite Sent	Attending	Delegate	Delegate Role	Email	cc	Phone	Notes
1 Minister Ayres				Yes						
2 Assistant Minister Charlton				Yes						
3 Meghan Quinn				Yes						
	Secretary	DISR		Yes						
	Deputy Sec	DISR		Yes						
	Chief of St: Office of Minister for Industry and Innovation, Minister for Science			Yes						
	Premier	New South Wales	Yes		No (D)					
	Premier	Queensland	Yes		No (D)					
	Premier	South Australia	Yes		No (D)					
	Premier	Tasmania	Yes		No (D)					
	Premier	Victoria	Yes		No (D)					
	Premier	Western Australia	Yes		No (D)					
	Chief Minis	Northern Territory	Yes		No (D)					
	President i	Alcoa	Yes		No (D)					
	CEO	Association of Mining and Exploration Companies	Yes		No (D)					
	CEO	Australian Aluminium Council	Yes		No (D)					
	National S	Australian Manufacturing Workers Union	Yes		No (D)					
	National M	Australian Steel Institute	Yes		No (D)					
	CEO	BHP	Yes		No (D)					
	CEO	Bluescope	Yes		No (D)					
	CEO	Chamber of Minerals and Energy WA	Yes		No (D)					
	Corporate	(Former Fortescue MD and CEO)	Yes		No (D)					
	CEO	Fortescue	Yes		No (D)					
	CEO	Glencore	Yes		No (D)					
	CEO	Iluka	Yes		No (D)					
	Managing I	Lynas Rare Earths	Yes		No (D)					
	CEO	Nynstar	Yes		No (D)					
	CEO	Rio Tinto Australia	Yes		No (D)					
	National S	The Australian Workers Union	Yes		No (D)					
	Global Hei	Trafigura	Yes		No (D)					
	CEO	Manufacturing Australia	Yes		No (D)					
Potential Additional Invites - confirmed 29/7 August that Office will not add further attendees										
	Chair	National Reconstruction Fund Corporation								
	Chair	Future Fund								
	CEO	Net Zero Economy Authority								
	CEO	Clean Energy Finance Corporation								
	Director	The Superpower Institute								
		Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC)								
	CEO									

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From: s22
To: s22
Subject: Fw: Update | roundtable RSVPs [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Friday, 25 July 2025 1:09:32 PM
Attachments: [image001.png](#)
[image002.jpg](#)
[150725 Ayres roundtable invitees.xlsx](#)

From: s22
Sent: Friday, July 25, 2025 11:02:01 AM
To: s22 >
Subject: FW: Update | roundtable RSVPs [SEC=PROTECTED, CAVEAT=SH:CABINET]

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Accepted invitations below.

Full list attached.

OFFICIAL

From: s22 >
Sent: Friday, 25 July 2025 9:42 AM
To: s22
Cc: s22 >
Subject: Update | roundtable RSVPs [SEC=OFFICIAL]

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Good morning s22

For visibility, please find below the people that have accepted the invites to the roundtable as at opening of business today.

Industrial Capability	Technology and Innovation	Minerals and Metals Processing
s22 Future Fund	s22 SERD Panel	s22 Alcoa
Net Zero Economy Authority	Chief Scientist of Australia	Australian Aluminium Council
Alcoa	CSIRO	Chamber of Minerals

				s22	and Energy WA
s22	ANSTO	s22	AIML	s22	Nyrstar
AiGroup	AirTrunk		The Australian Workers Union		
Cochlear					
CSIRO	Atlassian				
Engineers Australia	Australian Academy of Science				
	Australian Academy of Technological Sciences and Engineers				
HILT CRC	Australian Business Growth Fund				
Manufacturing Australia	Australian Council of Trade Unions				
Orica	s22	Australian Tertiary Education Commission			
Tech Council of Australia		Google			
UTS		OpenAI			
Virescent Ventures		UTS			
		Science and Technology Australia			

** **s22** and Chemistry Australia pending decision on VC option

s22

General Manager

Analysis and Insights Division | Economics and Industry Analysis Branch

Ngunnawal Country, Industry House, 10 Binara Street, GPO Box 2013 Canberra ACT 2601
Australia
Department of Industry, Science and Resources
s22

Executive Assistant | s22
s22

industry.gov.au ABN 74 599 608 295


Our purpose is to help the government build a better future for all Australians through enabling a productive, resilient and sustainable economy, enriched by science and technology.



Acknowledgement of Country

Our department recognises the First Peoples of this Nation and their ongoing cultural and spiritual connections to the lands, waters, seas, skies, and communities.

We Acknowledge First Nations Peoples as the Traditional Custodians and Lore Keepers of the oldest living culture and pay respects to their Elders past and present. We extend that respect to all First Nations Peoples.

Connection to Country, 2021  by Shaenice Allan



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Industry roundtables media & comms strategy

Three Roundtables hosted by the Industry Minister (in the following order) on Friday 1 August 2025

- Industry Capability
- Technology & Innovation
- Minerals & Metals Processing

Key messages

1. This Government is tackling Australia's economic and productivity challenges, and this portfolio is making a critical contribution.
2. To build a resilient economy and increase productivity growth, we need to build new capability, management capability and industries of the future.
3. Australia's technology, science, innovation and R&D can unlock enormous economic potential. *[Roundtables held in the heart of science at CSIRO]*
4. Unlocking s47C business investment in R&D for example provides a critical opportunity to lift the living standards for Australians, increase Australia's productivity, economic prosperity and resilience, and future competitiveness as a nation.
5. A competitive manufacturing sector is also key to driving Australia's productivity growth. The reversal of productivity slowdown will require investments in developing a more efficient manufacturing sector.
6. While there is excitement about the opportunities – we must also be serious about the challenges. Various challenges including global trade disruption and overcapacity are impacting Australia's domestic industrial capabilities.

Lead up: Monday-Wednesday [build anticipation]

1. Drop out key details - who is coming, Roundtable topics
2. s22 : interview with Tim (scene setting, what we are hoping to achieve) >> follows up to [this piece](#)

On the day: Friday [harness & manage the narrative]

1. 8am pic fac with a focus on industry capability, stay for opening remarks from the Minister [does Tim need something written for him?]
2. Drop out key stakeholders [who] for interviews with invited media
3. Digital media on owned channels

Week after [position in the lead up to Treasurer's Roundtable]

1. Explain what the Minister heard, key learnings and sharpen productivity message s22 - AFR [sit down interview]

s47C

BACKGROUND NOTES:

Minister Ayres is scheduled to convene two roundtables in Sydney this Friday.

- Industry Capability 8:30AM – 11AM
- Technology and Innovation 11:30AM – 2:00PM

The roundtables are part of the Albanese Labor Government's broader effort to address Australia's economic and productivity challenges, with this portfolio playing a critical role in that mission.

Bringing together industry leaders, civil society, and policy makers, the roundtables will explore how Australia can build new capacity, align investment and innovation priorities, support a resilient economy and drive productivity growth.

Held in the heart of Australian science at CSIRO, stakeholders will be asked to share views on realising the full transformative potential of Australia's technology, science, innovation and R&D. For example, unlocking more business investment in R&D presents a critical opportunity to raise living standards, boost productivity, enhance economic resilience, and strengthen Australia's global competitiveness.

Together the Minister and stakeholders will also discuss the importance of a competitive manufacturing sector to driving Australia's productivity growth, and how best to generate greater investment in capacity, capability and innovation that creates new opportunities and drives efficiencies.

The round table will feature key participants who bring valuable insights including:

s22

s22

PREP	Monday 28th	Arrange IV with s22
	Tuesday 29 th	IV with s22 Drop Attendee & Outcomes List: s22
	Wednesday 30th	s22 Piece Runs Other Media on Attendees runs
	Thursday 31st	Arrange Pic- Fac Arrange IV with s22 on key learnings and outcomes
ON DAY	Friday 1st	8AM – Pic – Fac IV with s22 – Key Learnings and outcomes Offer Key Attendees for Comment:
POST	Monday 4th	AFR Key learnings runs

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Name		Role	Organisation	Category	Invite Sent	Attending	Delegate	MO Contar	Invitation	RSVP Received
1 Minister Ayres				Ministerial Office						
2 Assistant Minister Charlton				Ministerial Office						
s22		Secretary	DISR	Government						
		Deputy Secretary, Industry and Commercialisation	DISR	Government						
		Chief of Staff	Office of Minister for Industry and Innovation, Minister for Science	Ministerial Office						
		Premier	New South Wales	Premier	Yes					
		Premier	Queensland	Premier	Yes	Delegate	The Hon Dale Last MP			
		Premier	South Australia	Premier	Yes					
		Premier	Tasmania	Premier	Yes	Delegate	s22			
		Premier	Victoria	Premier	Yes					
		Premier	Western Australia	Premier	Yes	No				
		President and CEO	Alcoa	Business	Yes	Delegate	s22		s22	
		CEO	Association of Mining and Exploration Companies	Industry Body	Yes	Yes				
		CEO	Australian Aluminium Council	Industry Body	Yes	Yes	N/A			
		National Secretary	Australian Manufacturing Workers Union	Union	Yes	Yes				
		National Manufacturing Advisor	Australian Steel Institute	Industry Body	Yes	Delegate	s22		, Manufacturing Lead	
		CEO	BHP	Business	Yes	Delegate	s22		President Copper South Aus	
		CEO	Bluescope	Business	Yes			RC	Yes	
		CEO	Chamber of Minerals and Energy WA	Industry Body	Yes	Yes	N/A			
		Corporate Director (Former Fortescue MD and CEO)		Business	Yes					
		CEO	Fortescue	Business	Yes	Delegate	s22			
		CEO	Glencore	Business	Yes	Delegate	s22			
		CEO	Iluka	Business	Yes	Delegate	s22			
		Managing Director	Lynas Rare Earths	Business	Yes					
		CEO	Nyrstar	Business	Yes	Yes	N/A			
		CEO	Rio Tinto Australia	Business	Yes	Delegate	s22			
		National Secretary	The Australian Workers Union	Union	Yes	Yes	N/A			
		Global Head of Operational Assets	Trafigura	Business	Yes					
		Chief Minister	Northern Territory	Chief Minister	Yes					
		CEO	Manufacturing Australia	Industry Body	Yes	Yes				

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Name	Role	Organisation	Invite Sent	Attending	Delegate		MO Contacted	Invitation re-sent	RSVP Received
1 Minister Ayres				Yes					
2 Assistant Minister Charlton				No					
s22	Deputy Secretary, Industry and Commercialisation	DISR							
	Chief of Staff	Office of Minister for Industry and Innovation, Minister for Science		Yes					
	Chair	Future Fund	Yes	Delegate	s22	, Director Thought Leadership			
	Chair	National Reconstruction Fund Corporation	Yes	Delegate	s22		s		
	CEO	Net Zero Economy Authority	Yes	Yes	N/A				
	Chair	Strategic Examination of R&D Panel	Yes	Yes			s		
	Managing Director	Advanced Manufacturing Growth Centre	Yes	Yes	N/A		s		
	Chair	ANSTO	Yes	Yes	N/A				
	President and CEO	Alcoa	Yes	Delegate	s22	, Director Government Affairs Australia			
	CEO	Australian Chamber of Commerce and Industry	Yes	Delegate	s22	, Chief of Policy and Advocacy	s2		Yes
	CEO	Australian Industry Group (AiGroup)	Yes	Yes	N/A				
	CEO	Australian Investment Council	Yes	Yes			s2	Yes	Yes
	National Secretary	Australian Manufacturing Workers Union	Yes				s		
	Chair	Chemistry Australia	Yes	Delegate	s22	, CEO			
	CEO	Cicada Innovations	Yes				s2	Yes	
	CEO	Cobalt Blue	Yes	Yes			s2	Yes	
	CEO	Cochlear	Yes	Yes	N/A				
	CEO	CSIRO	Yes	Yes	N/A				
	CEO	Engineers Australia	Yes	Delegate	s22	CSC, Chief Engineer			
	CEO	Heavy Industry Low-carbon Transition Cooperative Research Centre (HILT CRC)	Yes	Yes	N/A				
	Special Advisor	KPMG	Yes	No			s2		
	Chair	Manufacturing Australia	Yes	Yes	N/A				
	CEO	MicroX	Yes				s2		
	Chair	National Indigenous Science Translation Centre	Yes				s2		
	CEO	Orica	Yes	Delegate	s22	Vice President for Government and Corporate Affairs			
	CEO	Rio Tinto Australia	Yes	Delegate	s22	Manager, Aluminium S	s	Yes	
	Founder	Rode Microphones	Yes	No	N/A		s2		
	Founder and Chief Tech Officer	Spee3d	Yes	Yes			s2		Yes
	Chair	Tech Council of Australia	Yes	Delegate	s22	, CEO	s2	Yes	Yes
	CEO	Thales	Yes	Yes			s		Yes
	National Secretary	The Australian Workers Union	Yes	Yes			s2		
	Emeritus Professor and Special Innovation Advisor	University of Technology Sydney	Yes	Yes	N/A				
	Managing Director	Virescent Ventures	Yes	Delegate	s22	, partner of Virescent Ventures			
	Chair	Whiteley Corporation	Yes				s2		
	CEO	Aus Food and Grocery Council	Yes	Yes			s22		
		BHP							

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OFFICIAL

Name	Role	Organisation	Invite Sent	Attending	Delegate	MO Contacted	Invitation re-sent	RSVP Received
1 Minister Ayres			Yes					
2 Assistant Minister Charlton			Yes					
s22	Deputy Secretary, Science and Technology	DISR						
	Deputy Secretary, Industry and Commercialisation	DISR						
	Chief of Staff	Office of Minister for Industry and Innovation, Minister for Science		Yes				
	NRFC Chair	NRFC	Yes	Delegate	s22, CEO	s22		
	SERD Chair	SERD Panel	Yes	Yes	N/A			
	Chief Scientist of Australia	Chief Scientist of Australia	Yes	Yes	N/A			
	Chief Executive	CSIRO	Yes	Yes	N/A			
	Director	AIML	Yes	Yes	N/A			
	Chief Executive Officer	AirTrunk	Yes	Delegate	s22, Senior Director, Government Relations			
	Head of Global Public Policy	Atlassian	Yes	Yes	N/A			
	CEO	Australian Academy of Science	Yes	Yes	N/A			
	CEO	Australian Academy of Technological Sciences and Engineers	Yes	Delegate	s22, President			
	CEO and Managing Director	Australian Business Growth Fund	Yes	Yes	N/A			
	Assistant Secretary	Australian Council of Trade Unions	Yes	Yes	N/A			
	CEO	Australian Investment Council	Yes	Yes		s22	Yes	
	Interim Chief Commissioner	Australian Tertiary Education Commission	Yes	Yes	N/A			
	Managing Director	AWS	Yes	Delegate	s22, Director	s22	Yes	
	CEO	Business Council of Australia	Yes	Delegate	s22, Director of Tech, AI, s22			
	Co-founder and COO	Canva	Yes			s22		
	CEO	Cicada Innovations	Yes	Delegate	s22, Group Executive Impact a	s22	Yes	
	Chief Executive Officer and Managing Director	Commonwealth Bank of Australia	Yes	Yes		s22		Yes
	Principal and Founder of Garnaut Global	Garnaut Global	Yes					
	Managing Director	Google	Yes	Delegate	s22 - Director of Govt affairs			
	Chair	Group of Eight Universities (Go8)	Yes	Yes		s22		
	CEO & DISTEM review panel member	Indigital	Yes	Yes		s22		
	Special Advisor	KPMG	Yes	No	VC Requested	s22		
	Managing Director ANZ	Microsoft	Yes	Delegate	s22, ANZ General Manager	s22		
	CEO & Managing Director	NEXTDC	Yes	No		s22		
	Consultant	OpenAI	Yes	Yes	N/A			
	National President	Professionals Australia	Yes			s22	Yes	
	Emeritus Professor and Special Innovation Advisor	University of Technology Sydney	Yes	Yes	N/A			
	A/g CEO	Science and Technology Australia	Yes	Delegate	s22, President			
	Partner	ServiceGen	Yes	No		s22		
	CEO	Tech Council of Australia	Yes	Yes		s22	Yes	
	Chief Executive Officer	Telstra	Yes	Yes		s22		
	National President	United Workers Union	Yes			s22	Yes	
	Chair	Universities Australia	Yes	Yes		s22		
		Group of Eight Universities (Go8)	Yes - SH	Yes				
	CEO	Super Members Council	Yes	Yes				
	Vice Chancellor	UNSW	Yes - SH					
	CEO	Universities Australia	Yes	Yes				
	Vice Chancellor	RMIT	Yes - SH	Yes				

OFFICIAL

s22

NRFC Government
Future Fun Government
Net Zero Ec Government
CSIRO Government
Clean Ener Government
Communic Union
HILT CRC Business
The Superp Thinktanks
The Superp Thinktanks
McKell Inst Thinktanks

Minerals and Metals Processing Roundtable

AGENDA

Date & Time: Thursday 7 August 2025, 9:30 – 11:00am AEST

Location: DISR Office, Level 18, 201 Sussex Street, Sydney

Discussion	Time	Lead
Acknowledgement of Country Opening remarks Remarks from the Assistant Minister for Resources Ground rules <ul style="list-style-type: none"> • Here to listen, gather ideas, on how to move past immediate challenges towards a thriving smelting sector that benefits from Australia's competitive advantages. • Goal is to identify meaningful opportunities that are: <ul style="list-style-type: none"> ○ In the national interest ○ Budget positive or neutral ○ Specific and practical • Chatham House rule applies • Raise name card to request the floor 	09:30 (10 min)	Tim Ayres
Discussion Securing a sustainable future for Australia's minerals and metals processing sector. <ul style="list-style-type: none"> • What are ways to drive investment in newer smelting technologies that support increased productivity? • How can governments and industry work together to support strategic supply chain resilience? • What opportunities are there for improved extraction and recovery of secondary metals? Enabling a minerals and metals processing sector that drives long-term investment and productivity growth. <ul style="list-style-type: none"> • How can the smelting sector better capitalise on Australia's world-class research and innovation sector? • What opportunities are the for uplifting managerial capabilities in the smelting sector? 	09:40 (75 min)	Tim Ayres
Closing remarks	10:55 (5 min)	Tim Ayres

Minerals and Metals Processing Roundtable Participants

Sector	Organisation	Name, Title
Commonwealth	Minister for Industry and Innovation, Minister for Science	Senator the Hon Tim Ayres
Commonwealth	Assistant Minister for Resources	Senator the Hon Anthony Chisolm
Commonwealth	Minister for Industry and Innovation, Minister for Science	s22
Commonwealth	Assistant Minister for Resources	s22
	Department of Industry, Science and Resources	s22
Commonwealth	Department of Industry, Science and Resources	s22
Commonwealth	NAIF	
Commonwealth	NRFC	
Queensland	Qld Minister for Natural Resources and Mines, Minister for Manufacturing and Minister for Regional and Rural Development	
South Australia	SA Minister for Energy and Mining, Minister for Infrastructure and Transport	
Victoria	Resources Victoria	
NSW	NSW DCCEEW	
Tasmania	Tas Department of State Growth	
Industry	Alcoa Australia	
Industry	Association of Mining and Exploration Companies	
Industry	Australian Aluminium Council	
Industry	Australian Steel Institute	
Industry	BHP	
Industry	Bluescope	
Industry	Chamber of Minerals and Energy WA	
Industry	Fortescue	
Industry	Glencore Metals Australia	
Industry	Iluka	
Industry	Lynas Rare Earths	
Industry	Nyrstar	
Industry	Rio Tinto	
Industry	Trafigura	
Industry	Manufacturing Australia	
Union	AMWU	
Union	AWU	

s22

From: s22
To: s22
Cc: s22
Subject: RE: MS25-000793: Economic Reform Roundtables reply [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Monday, 7 July 2025 11:10:24 AM
Attachments: [image001.png](#)

PROTECTED//CABINET

Thanks, s22 .

Over the weekend, we agreed with the PMO to a third roundtable on the smelting industry.

Let's have a call today to discuss this update and attendees for each roundtable. I have reached out to s22 to organise.

PROTECTED//CABINET

From: s22
Sent: Sunday, 6 July 2025 11:34 PM
To: s22
Cc: s22

Subject: RE: s22 [SEC=PROTECTED,
 CAVEAT=SH:CABINET]

PROTECTED//CABINET

s22

In relation to the attendees, we will need to limit to 30 given room constraints (at CPO or the DISR Sydney Office), which includes the Government attendees. This will allow reasonable discussion between attendees.

Would you be able to provide the priority participants, and we can have a reserve list if someone is unable to make it.

Thanks

s22

PROTECTED//CABINET

From: s22
Sent: Friday, 4 July 2025 4:16 PM
To: s22

>

Cc: s22

>

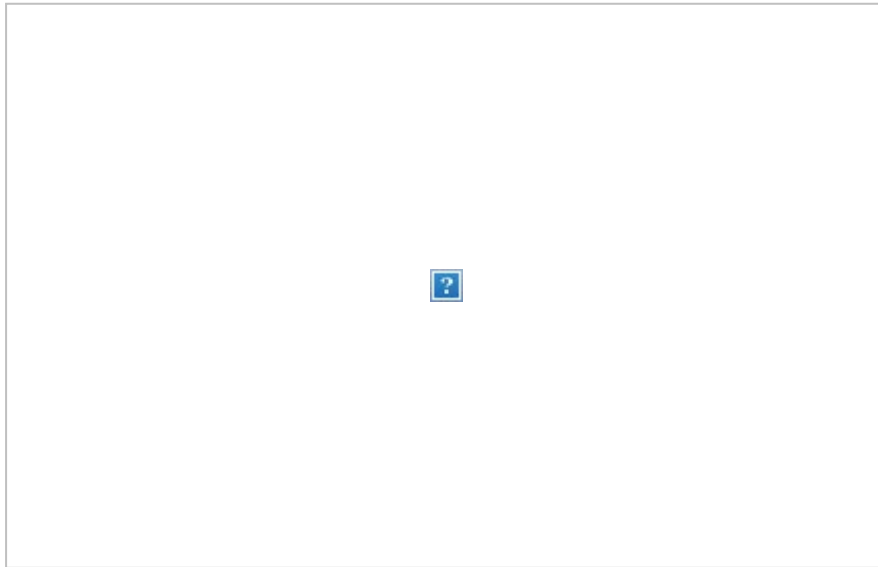
Subject: MS25-000793: Economic Reform Roundtables reply [SEC=PROTECTED,
 CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s22 and DLOs,

This email is in lieu of the Minister's written notes on MS25-000793. His instructions for the department are below, thank you for the work so far:

- **Dates:** We have had to change the date for the Roundtables again. Could they now be held on 1 August. s22 is aware, please continue to work with her.
- **Titles:** Change 'Manufacturing' to 'Industrial Capability' and 'Tech, Innovation and Professional Services' to 'Technology and Innovation'.
- **Attendees:** The attached spreadsheet has our attendees. I expect we will add more as we approach 1 August, could we include some space for extra people in our planning?.
- **Outcomes:** We have the following changes to the outcomes of the roundtables:



Please call if any of this is unclear.

Best,

s22

PROTECTED//CABINET

From: s22
To: s22
Subject: Updated roundtable agenda [SEC=OFFICIAL]
Date: Friday, 1 August 2025 8:26:48 AM
Attachments: [1 August Roundtables - Annotated agendas and participants.docx](#)

OFFICIAL

Hi s22

I just realised this was stuck in my outbox sorry – shouldn't have tried emailing from the Uber!

Attached is an updated agenda that includes cues for s22 to throw to s22 and s22 .

We'll have printed copies in the room. Can also print again if you want to make further edits.

Any issues, just call/text.

Cheers
s22

OFFICIAL

Industrial Capability Roundtable

AGENDA

Date & Time: Friday 1 August 2025, 9 – 11:15am AEST

Location: CSIRO Eveleigh, 13 Garden Street, Eveleigh

Discussion	Time	Lead
Acknowledgement of Country	09:00 (5 min)	Tim Ayres
Opening remarks <ul style="list-style-type: none"> • Thank you to s22 /CSIRO for hosting. • Here to listen, gather ideas, feed into government's broader consideration of productivity and economic resilience reforms. • Goal is to identify meaningful opportunities for reform that are: <ul style="list-style-type: none"> ○ In the national interest ○ Budget positive or neutral ○ Specific and practical • Chatham House rule applies • Raise name card to request the floor 	09:05 (5 min)	Tim Ayres
Discussion - shaping questions: <ul style="list-style-type: none"> • Investment: What action can be taken by government and/or industry to increase investment in Australian industry capability? • Innovation and technology adoption: What are ways to drive investment that are neutral in the long-term for government spending? What needs to change? • Reducing regulatory and process burden: What opportunities are there for reforming regulation to reduce overheads, shorten project timelines and reduce uncertainty? • Managerial and workforce capability: What are the opportunities to increase managerial capability as Australia pursues at-scale industrial diversification? • Industry resilience to shocks: What sovereign capabilities will have the greatest benefits for economic resilience? 	09:10 (120 min)	Tim Ayres
Closing remarks	11:10 (5 min)	Tim Ayres

Industrial Capability Roundtable Participants

Sector	Organisation	Name, Title
Government	Minister for Industry and Innovation, Minister for Science	Senator the Hon Tim Ayres
Government	Minister for Industry and Innovation, Minister for Science	s22
Government	Department of Industry, Science and Resources	s22
Government	Net Zero Economy Authority	
Industry	Advanced Manufacturing Growth Centre	
Industry	Alcoa	
Industry	Australian Chamber of Commerce and Industry	
Industry	Australian Food and Grocery Council	
Industry	AiGroup	
Industry	BHP	
Industry	Chemistry Australia	
Industry	Cicada Innovations	
Industry	Cobalt Blue	
Industry	Cochlear	
Industry	Engineers Australia	
Industry	Manufacturing Australia	
Industry	Orica	
Industry	Rio Tinto	
Industry	Spee3d	
Industry	Tech Council of Australia	
Industry	Thales	
Investment	Australian Investment Council	
Investment	Future Fund	
Investment	NRFC	
Investment	Virescent Ventures	
Research	ANSTO	
Research	CSIRO	
Research	HILT CRC	
Research	SERD Panel	
Research	UTS	
Union	AMWU	
Union	AWU	

s22

Innovation and Technology Roundtable

AGENDA

Date & Time: Friday 1 August 2025, 12 – 2:15pm AEST

Location: CSIRO Eveleigh, 13 Garden Street, Eveleigh

Discussion	Time	Lead
Acknowledgement of Country	12:00 (5 min)	Tim Ayres
Opening remarks <ul style="list-style-type: none"> • Thank you to s22 /CSIRO for hosting. • Thank you to AM Charlton for hosting discussion • Here to listen, feed into broader consideration of productivity and economic resilience reforms. • Goal is to identify meaningful opportunities for reform that are: <ul style="list-style-type: none"> ○ In the national interest ○ Budget positive or neutral ○ Specific and practical • Chatham House rule applies. • Throw to Minister Charlton 	12:05 (5 min)	Tim Ayres
Discussion <p>s22 – overview of tech and innovation philosophy at two of Australia’s most innovative companies</p> <p>s22 – update on SERD, to lead off a discussion on opportunities for a greater contribution from R&D to Australian productivity</p> <p>s22 – summary of national AI policy in other countries, to lead off a discussion on the opportunities and challenges of AI adoption for Australian industry.</p>	12:10 (120 min)	Andrew Charlton

<p>Shaping questions:</p> <ul style="list-style-type: none">• Investment: What action can be taken by government and/or industry to increase investment in innovation and R&D?• Adoption: How do we drive adoption of existing and emerging technologies to modernise businesses, create new opportunities and grow productivity?• Reducing regulatory and process burden: What opportunities are there for reforming regulation to reduce R&D and innovation overheads? How might we unlock greater collaboration between industry and the research sector to commercialise good ideas faster?• Managerial and workforce capability: What opportunities are there to increase managerial and workforce capability in innovation/R&D?• Industry resilience to shocks: What reforms to the innovation ecosystem will have the greatest downstream benefits for economic resilience?		
Closing remarks	14:10 (5 min)	Andrew Charlton

Innovation and Technology Roundtable Participants

Sector	Organisation	Name, Title
Government	Minister for Industry and Innovation, Minister for Science	Senator the Hon Tim Ayres
Government	Assistant Minister for Science, Technology and the Digital Economy	The Hon Dr Andrew Charlton MP
Government	Department of Industry, Science and Resources	s22
Government	Department of Industry, Science and Resources	s22
Government	Minister for Industry and Innovation, Minister for Science	s22
Industry	AirTrunk	
Industry	Atlassian	
Industry	AWS	
Industry	Business Council of Australia	
Industry	Cicada Innovations	
Industry	Commonwealth Bank	
Industry	Google	
Industry	Microsoft	
Industry	OpenAI	
Industry	Tech Council of Australia	
Industry	Telstra	
Investment	Australian Business Growth Fund	
Investment	Australian Investment Council	
Investment	NRFC	
Investment	Super Members Council	
Research	AIML	
Research	Australian Academy of Science	
Research	Academy of Technological Sciences and Engineers	
Research	Australian Tertiary Education Commission	
Research	Chief Scientist	
Research	CSIRO	
Research	Group of Eight Universities	
Research	Group of Eight Universities	
Research	RMIT	
Research	Science and Technology Australia	
Research	SERD Panel	
Research	Tech Policy Design Centre, ANU	
Research	Universities Australia	
Research	Universities Australia	
Research	UNSW	
Research	UTS	
Union	ACTU	


s22

From: s22
To: s22
Cc: s22
Subject: Week plan [SEC=OFFICIAL]
Date: Monday, 28 July 2025 9:18:20 AM
Attachments: [MEDIA OVERVIEW JULY 25 .docx](#)
[Industry Roundtables - Media and Comms Plan.docx](#)
[image001.png](#)

OFFICIAL

Hi team,

A few brief notes to run through at today's stand up:

1. We will welcome s22 as Media Advisor to our team. Welcome s22
2. See this week's media & program grid attached (and [here](#))
 - a. This includes high-level plan for industry roundtables messaging – see  [here](#) and attached for full plan
3. Discuss priority yellows for the week
4. Daily stand up to reinvigorate after all staff

PRIORITY MEDIA PRODUCTS TO FINALISE

s22

s22

4. Keep Our Copper remarks – s22 to discuss with s22
5. Media plan productivity roundtable - action

s22 / **Communications Director**
Office of Senator the Hon Tim Ayres
Minister for Industry and Innovation
Minister for Science
Senator for NSW
 s22

-

The Australian Government acknowledges the Traditional Owners of Country throughout Australia and acknowledges their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the Elders past and present.

OFFICIAL

07/07/2025

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
KEY MESSAGES						
MEDIA APPEARANCES						
MEDIA ITEMS						
				s22		
DIGI CONTENT						
s22						
PARLIAMENT						

MILESTONES						
LOGISTICS						
Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave

14/07/2025

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
KEY MESSAGES						
MEDIA APPEARANCES						
MEDIA ITEMS						
DIGI CONTENT						
PARLIAMENT						
MILESTONES						
LOGISTICS						
Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave	Minister on official leave

21/07/2025

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
KEY MESSAGES						
MEDIA APPEARANCES						
MEDIA ITEMS						
DIGI CONTENT						
PARLIAMENT						
MILESTONES						
LOGISTICS						
s22					Canberra Nat Sec	

28/07/2025

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
KEY MESSAGES						
	s22					
MEDIA APPEARANCES						
		TBC: Sit down interview with s22 re Roundtables	Speech: ASFI Summit Speech: Google opening remarks	Speech: Keep Our Copper event		
MEDIA ITEMS						
	Background: Roundtable invite lists etc	s22		Potentially drop Keep Our Copper remarks?	8AM PIC FAC @ Roundtables s22	
PROGRAM / LOGISTICS						
	s22				SYDNEY Productivity Roundtable Personal Appts	s22
DIGI CONTENT						

<div>s22</div>	<div>s22</div> <div><u>INDUSTRY AND TECH/INNOVATION PRODUCTIVITY SUMMIT ROUNDTABLES</u></div> <div>COPY: Australia’s path to prosperity runs through productivity. That’s why it was great to hear from industry and technology groups during a series of roundtables I held ahead of the Albanese Labor government’s upcoming Economic Reform Roundtable.</div> <div>IMAGES: Carousel with photos from both roundtables (whole- group photos + photos taken during the roundtables).</div> <div>PLATFORMS: All.</div> <div>s22</div>
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s22

PARLIAMENT							
	QT	QT	QT	QT			
MILESTONES							
					3x PRODUCTIVITY ROUNDTABLES		