

Meeting Brief

MB25-000260

**FOR INFORMATION - Meeting with the Hon David Crisafulli, Premier of Queensland, 1:45pm
19 June 2025**

TO: Minister for Industry and Innovation; Minister for Science

CC: Minister for Resources; Minister for Northern Australia

CC: Assistant Minister for Science, Technology and the Digital Economy

PURPOSE OF MEETING

- Discuss with Premier Crisafulli (biography at [Attachment A](#)) challenges facing Glencore's Mount Isa copper smelter in preparation for your meeting with Glencore on Friday 20 June.

KEY MESSAGES

s47B

BACKGROUND

s47B

Glencore

- Glencore's Mount Isa copper smelter is facing near term financial viability challenges
- s47B

s22

s22

Clearance Officer
Tara Oliver
Head of Division
Industry and Manufacturing Division
18 June 2025

Contact Officer
s22
Assistant Manager, Industry Investment and
Transition
s22

CONSULTATION

Minerals and Resources Division

ATTACHMENTS

A: Biography

s22

Industry facilities at risk – key dates and proposed high level (internal to Govt) handling*

*This document is a facility-by-facility background document with key facts, dates, milestones and largely internal handling. This reflects one of the strands of a broader 3 part plan and pathway (see brief) to work constructively with facilities, states and communities while we develop the evidence base, conduct analysis and devise options for consideration by Cabinet and ERC.

Facility (owner)	Key details	Timeline / Milestones	Suggested Handling Strategy
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s22

s22

Facility (owner)	Key details	Timeline / Milestones	Suggested Handling Strategy
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From: s22
To: DLO Ayres
Subject: FW: Draft Run Sheet Site Visit Mount Isa - Glencore Copper Smelter [SEC=OFFICIAL]
Date: Monday, 16 June 2025 4:00:00 PM
Attachments: s22

Hiya!

Attendees for Glencore meeting:

Glencore

- s22, Chief Operating Officer, Glencore Australian Metals
- s22, CFO
- s22, GM Smelting Operations
- s22, GM HSEC
- s22, Head of Corporate Affairs – Australia

s22 | **Program Advisor**
Office of Senator the Hon Tim Ayres
Minister for Industry and Innovation
Minister for Science
Senator for NSW
 s22
 s22 @industry.gov.au

From: s22 <s22>
Sent: Friday, 13 June 2025 6:13 PM
To: s22 @industry.gov.au>
Cc: s22 @industry.gov.au>; s22
 s22 @industry.gov.au>
Subject: RE: Draft Run Sheet Site Visit Mount Isa - Glencore Copper Smelter [SEC=OFFICIAL]

OFFICIAL

CAUTION - This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi s22 – thanks for your email.

No problem on the Mount Isa site visit, we can be flexible in terms of timing to fit in with the Minister's schedule/ flights.

In relation to the Thursday meeting 12.30pm – lets go ahead and lock it in – obviously fine for the Brisbane based team and should be okay for s22 to join virtually from Canada.

I'll check and see whether s22 s22 can join but timing might be harder for him.

Don't hesitate to contact me if you have any further questions

Regards

s22

s22

Head of Corporate Affairs – Australia

Glencore

s22

s22

[@glencore.com](mailto:s22@glencore.com)www.glencore.com.au

OFFICIAL

From: s22

[@industry.gov.au](mailto:s22@industry.gov.au)>

Sent: Friday, 13 June 2025 5:05 PM

To: s22

>

Cc: s22

[@industry.gov.au](mailto:s22@industry.gov.au)>; s22

s22

[@industry.gov.au](mailto:s22@industry.gov.au)>

Subject: RE: Draft Run Sheet Site Visit Mount Isa - Glencore Copper Smelter [SEC=OFFICIAL]

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This message came from outside your organization.

OFFICIAL

Hi s22 ,

Thanks so much for this, looks great. Our programming manager s22 is on the road with the boss today, but will have a look as a priority when she's back and we can confirm asap. We are also exploring other flight options into Mt Isa, so may not be so early in the morning – we will keep you posted, and let me know if this causes any issues.

Tim's EO, s22 , is also the best contact for diary details on the Thursday – unfortunately as Minister Last needs to catch a flight and we have other meetings in the afternoon, the best we'd be able to offer is 12.30 pm for the meeting. My sincere apologies for your international colleagues – I hope this time is workable.

Have a good weekend,

s22

| Communications Director

Office of Senator the Hon Tim Ayres

Minister for Industry and Innovation
 Minister for Science
 Senator for NSW

E: s22 r@industry.gov.au

-
 The Australian Government acknowledges the Traditional Owners of Country throughout Australia and acknowledges their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the Elders past and present.

OFFICIAL

From: s22 >
Sent: Friday, 13 June 2025 2:55 PM
To: s22 @industry.gov.au>
Subject: Draft Run Sheet Site Visit Mount Isa - Glencore Copper Smelter

CAUTION - This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Afternoon s22 – further to our phone conversation today, please find attached for consideration a [draft run sheet](#) for the Minister's site visit to Mount Isa.

Let me know if the Minister prefers a more formal presentation on the smelter / refinery or other aspect.

We're happy to do this but I thought the preference might be to get out and see the site first hand.

As discussed we are flexible in terms of what the Minister would like to see and do on site – I've included the BSOC lookout into the runsheet but of course if time is very short we can drop this from the program.

Please note we will also need to know the vest and shoe sizes for your group for the purpose of providing PPE.

Happy to discuss and please let me know if you have any questions.

Regards

s22

Head of Corporate Affairs – Australia

Glencore

s22

www.glencore.com.au

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Meeting Brief

MB25-000261

FOR INFORMATION - Meeting with Glencore representatives and the Hon Dale Last, Queensland Minister for Natural Resources and Mines, Minister for Manufacturing and Minister for Regional and Rural Development – 11:30am 19 June 2025

TO: Minister for Industry and Innovation; Minister for Science

CC: Minister for Resources; Minister for Northern Australia

CC: Assistant Minister for Science, Technology and the Digital Economy

PURPOSE OF MEETING

- Discuss the future of the Glencore copper smelter in Mount Isa. A secondary discussion may occur on the future of the Northwest Queensland Minerals Province. Attendee biographies are at [Attachment A](#).

KEY MESSAGES

s47B

- There are a number of existing initiatives that may apply in the region, including the Northern Australia Infrastructure Facility, the National Reconstruction Fund, and Export Finance Australia.

BACKGROUND

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s47B

Glencore

- Glencore's Mount Isa copper smelter is facing near term financial viability challenges

s47B, s45

s22

s22

SENSITIVITIES

- DISR is actively monitoring a number of facilities at financial risk of closure, in particular smelters facing financial viability challenges from aging capital, global market practices, and energy affordability and availability issues.

Clearance Officer

Leah Wojcik

General Manager

Industry and Manufacturing Division

18/06/2025

Contact Officer

s22

Policy Officer, Industry Investment and
Transition

s22

CONSULTATION

Minerals and Resources Division

ATTACHMENTS

A: Biographies

s22

s22

From: s22
To: s22
Cc: s22
Subject: RE: For advice: QLD travel this week [SEC=OFFICIAL]
Date: Wednesday, 18 June 2025 8:03:00 PM
Attachments: [18062025_Program_BrisbaneJP_19062025.docx](#)
[image001.png](#)
[image002.jpg](#)

Hi s22

Sharing program for trip to Brisbane tomorrow from when Julia links up with our office for vis.

Will share similar and confirm timings for Friday tomorrow morning. Can confirm that we do have a seat on the VIP for Julia from BNE - Mt Isa – Townsville – SYD.

Thanks for your patience!

Thanks,
 s22 | **Program Advisor**
Office of Senator the Hon Tim Ayres
Minister for Industry and Innovation
Minister for Science
Senator for NSW
 s22

@industry.gov.au

From: s22 @industry.gov.au>
Sent: Monday, 16 June 2025 10:53 AM
To: s22 @industry.gov.au>; s22
 s22 @industry.gov.au>
Cc: s22 @industry.gov.au>; s22
 s22 @industry.gov.au>
Subject: RE: For advice: QLD travel this week [SEC=OFFICIAL]

OFFICIAL

Thanks s22 – appreciate the update.

Cheers
 s22

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From: s22 @industry.gov.au>
Sent: Monday, 16 June 2025 10:17 AM

To: s22 @industry.gov.au>; s22
s22 @industry.gov.au>
Cc: s22 @industry.gov.au>; s22
s22
s22 @industry.gov.au>

Subject: RE: For advice: QLD travel this week [SEC=OFFICIAL]

OFFICIAL

Dear s22 ,

Thanks for reaching out s22

Confirming the timing for the Premier meeting is 1:45pm and the location is 1 William St, Brisbane City QLD 4000.

We will come back to you on the Friday site visit as we're still working out the details.

Thank you.

Kind regards,
s22 | **Executive Officer and Diary Manager**
Office of Senator the Hon Tim Ayres
Minister for Industry and Innovation
Minister for Science
Senator for NSW
s22
s22 @industry.gov.au

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The Australian Government acknowledges the Traditional Owners of Country throughout Australia and acknowledges their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the Elders past and present.

If you receive an email from me outside of normal business hours, I'm sending it at a time that works for me.

I don't expect you to read, action or respond out of your regular working hours.

OFFICIAL

From: s22 @industry.gov.au>
Sent: Monday, 16 June 2025 9:45 AM
To: s22 @industry.gov.au>; s22
s22 @industry.gov.au>
Cc: s22 @industry.gov.au>; s22
s22 @industry.gov.au>
Subject: For advice: QLD travel this week [SEC=OFFICIAL]

OFFICIAL

Morning

s22 has indicated that he would be happy for Julia to attend the meeting with the QLD Premier on Thursday.

Can we check the timing so we can book flights for Julia and we also wanted to confirm whether the site visit to Mt Isa is still going ahead on Friday?

Cheers

s22

Executive Officer to Deputy Secretary Julia Pickworth
Industry and Commercialisation Group

Department of Industry, Science and Resources
Ngunnawal Country, Industry House, 10 Binara Street (GPO Box 2013) Canberra ACT 2601
Australia

[Teams call](#) | s22

[@industry.gov.au](#)

| [industry.gov.au](#) ABN 74 599 608 295

Our purpose is to help the government build a better future for all Australians through enabling a productive, resilient and sustainable economy, enriched by science and technology.

We are collaborative, innovative, respectful and we strive for excellence.

**Acknowledgement of Country**

Our department recognises the First Peoples of this Nation and their ongoing cultural and spiritual connections to the lands, waters, seas, skies, and communities.

We Acknowledge First Nations Peoples as the Traditional Custodians and Lore Keepers of the oldest living culture and pay respects to their Elders past and present. We extend that respect to all First Nations Peoples.

Connection to Country, 2021 by Shaenice Allan



OFFICIAL

Media Summary 7 – 11 June

Media source	Key points and extracts
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s22



s22

Broader context

s22

ABC News 11/06/2025

[Mount Isa copper smelter's planned closure prompts fears production will move overseas](#)

Glencore's Mt Isa Copper smelter set to close within five years

- The ABC reports that Swiss multinational Glencore has set a five-year deadline for the closure of its Mt Isa Copper Smelter. However, if it is unable to receive government support to rebrick the smelter in 2026, that date could be brought forward.
- The report comes after the mining giant announced it would shut the historic Mount Isa copper mine, which will finalise production next month.
- Copper from all over Queensland, New South Wales and South Australia is sent to the Mount Isa smelter.
- Mining analyst Gavin Wendt said that without the Mount Isa smelter, Australia's domestic copper processing industry could be headed offshore. "*[The smelter] has potentially decades of life ahead of it, but it needs significant investment now,*" he said.
- Queensland Premier David Crisafulli told the ABC last week that losing the Mount Isa smelter would remove a major national capability.
- "*There's a sovereign risk with not having that,*" he said. "*Particularly how important copper is at the moment for some of the things we're looking to do, including in the renewable space.*"

