Australian Public Service

Employee Census **2022** 9 May –10 June



Highlights Report **DISER**



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RESPONSES: 3,021 of 3,746

RESPONSE RATE: 81%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT IS MORE
THAN SIMPLY JOB
SATISFACTION OR
COMMITMENT TO AN
ORGANISATION. IT IS
THE EXTENT TO
WHICH EMPLOYEES
ARE MOTIVATED,
INSPIRED AND
ENABLED TO IMPROVE
AN ORGANISATION'S
OUTCOMES.

0	YOUR EMPLOYEE ENGAGEMENT	RESPONSE SCALE PO		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
	INDEX SCORE				+1	0	-1	-1
	Overall, I am satisfied with my job	77	13 10	77 %	+2	+3	-1	0
SAY	I am proud to work in my agency	75	20	75 %	+4	-1	-3	-4
Ś	I would recommend my agency as a good place to work	80	14	80%	+3	+11 🐼	+5♠	+5♠
	I believe strongly in the purpose and objectives of my agency	76	19	76 %	+50	-7 0	-80	-9 ©
STAY	I feel a strong personal attachment to my agency	55	29 16	55%	-1	-6♥	-3	-7 ♥
ST	I feel committed to my agency's goals	77	19	77 %	+50	-6 ©	-6 0	-7 ©
	I suggest ideas to improve our way of doing things	90	8	90%	+1	+3	0	+1
STRIVE	I am happy to go the 'extra mile' at work when required	93		93%	0	+2	-1	0
STE	I work beyond what is required in my job to help my agency achieve its objectives	81	15	81%	-2	0	-1	-1
	My agency really inspires me to do my best work every day	58	30 12	58%	+5•	+1	-2	-3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



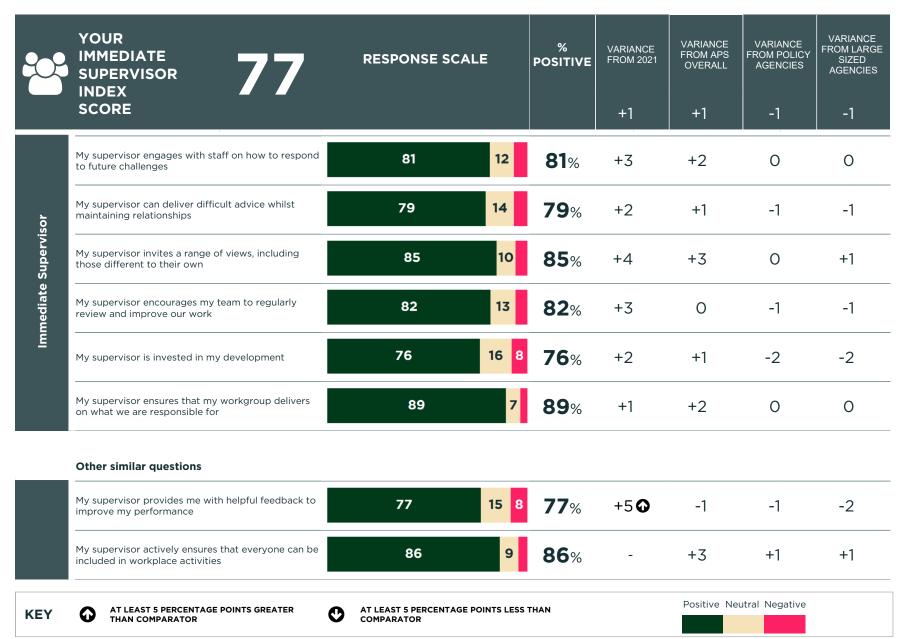
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LEADERSHIP - IMMEDIATE SUPERVISOR



IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE APS LEADERSHIP CAPABILITY FRAMEWORK.



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LEADERSHIP - SES MANAGER



SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE APS LEADERSHIP CAPABILITY FRAMEWORK.

_	YOUR SES MANAGER LEADERSHIP	RESPONSE SCALE PO		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
	INDEX SCORE				+1	+2	-2	-1
	My SES manager clearly articulates the direction and priorities for our area	70	19 10	70%	+3	+1	-5♥	-3
	My SES manager presents convincing arguments and persuades others towards an outcome	67	25 8	67%	+1	+4	-6 0	-2
Manager	My SES manager promotes cooperation within and between agencies	74	22	74 %	+2	+7 0	-4	+1
SES Ma	My SES manager encourages innovation and creativity	69	23 8	69%	+4	+4	-3	-1
	My SES manager creates an environment that enables us to deliver our best	70	20 10	70%	+4	+5 0	-4	-1
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	78	17	78 %	+1	+5 0	-4	-1
	Other similar questions							
	In my agency, the SES work as a team	63	27 11	63%	+5 	+90	+2	+4
AII SES	In my agency, the SES clearly articulate the direction and priorities for our agency	69	20 12	69%	+7 🚱	+5 	0	+1
	In my agency, communication between SES and other employees is effective	61	24 15	61%	+7♠	+80	0	+2
KEY	KEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR COMPARATOR							

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COMMUNICATION AND CHANGE



COMMUNICATION

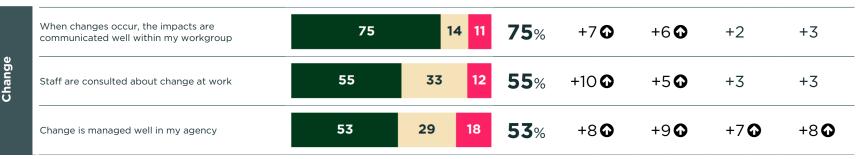
THE
COMMUNICATION
SCORE MEASURES
COMMUNICATION
AT THE INDIVIDUAL,
GROUP AND
AGENCY LEVEL.

P	YOUR COMMUNICATION INDEX SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 +1	VARIANCE FROM APS OVERALL +2	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
tion	My supervisor communicates effectively	81 11 8	81%	0	+1	0	-1
Communication	My SES manager communicates effectively	73 17 10	73 %	+1	+4	-4	-2
Сошп	Internal communication within my agency is effective	66 21 12	66%	+3	+9 0	+4	+6 🚱

CHANGE

EFFECTIVE
COMMUNICATION IS
AN IMPORTANT
PART OF ANY
CHANGE PROCESS.
NOTE THESE
QUESTIONS DO NOT
CONTRIBUTE TO
THE ABOVE INDEX
SCORE.

Other similar questions



KEY

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My job gives me opportunities to utilise my skills	82	11 8	82 %	-5♥	+3	0	0
I have a choice in deciding how I do my work	76	19	76 %	+4	+12 🐼	+5♠	+5♠
Where appropriate, I am able to take part in decisions that affect my job	77	14 9	77 %	+2	+7 0	0	+2
I am clear what my duties and responsibilities are	79	17	79 %	+3	-2	0	-1
I am satisfied with the recognition I receive for doing a good job	73	16 12	73 %	+3	+5 ♠	-2	0
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	63	16 20	63%	-3	+3	-9♥	-5♥
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	83	10 8	83%	0	+60	+2	+2
I am satisfied with the stability and security of my job	82	9 8	82%	0	+1	-3	0
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	87		87%	+2	+9 0	+5♠	+4

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel a strong personal attachment to the APS	60 29 12	60%	+1	-3	-3	-2
I understand how my role contributes to achieving an outcome for the Australian public	91	91%	+4	-2	-1	-2
I believe strongly in the purpose and objectives of the APS	85 13	85%	+5 •	0	-2	-1
	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		20%	-7 •	-3	0	-1
Slightly above capacity - lots of work to do		39 %	-2	-2	-1	-2
At capacity – about the right amount of work to do		30 %	+6�	0	0	+1
Slightly below capacity - available for more work		9%	+2	+3	+1	+2
Well below capacity - not enough work		2%	+1	+1	0	+1

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	87 9	87 %	+2	+8♠	+6♠	+5♠
My supervisor actively ensures that everyone can be included in workplace activities	86 9	86%	-	+3	+1	+1
I receive the respect I deserve from my colleagues at work	83 14	83%	+1	+1	-1	-1
	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		13%	0	-2	-1	-1
Flexible hours of work		31 %	-1	+5♠	+10 🐼	+6 🐼
Compressed work week		2%	0	-1	-1	-1
Job sharing		0%	0	0	0	0
Working away from the office/working from home		71 %	+7 0	+16 🐼	+11 🐼	+6 🐼
None of the above		15%	-8 0	-12 👁	-12 0	-7 ©
	EAST 5 PERCENTAGE POINTS LESS THAN PARATOR		Posit	ive Neutral Neg	gative	

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ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

	YOUR ENABLING INNOVATION INDEX SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 +1	VARIANCE FROM APS OVERALL +2	VARIANCE FROM POLICY AGENCIES +2	VARIANCE FROM LARGE SIZED AGENCIES +1
	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86	86%	-4	+4	+1	+2
innovation	My immediate supervisor encourages me to come up with new or better ways of doing things	77 17	77%	+1	+4	+1	+1
	People are recognised for coming up with new and innovative ways of working	64 25	11 64%	+2	+4	+3	+3
Enabling	My agency inspires me to come up with new or better ways of doing things	56 31	56 %	+80	+4	+5 ♠	+4
	My agency recognises and supports the notion that failure is a part of innovation	45 38	7 45%	+80	+50	+80	+5 🔂

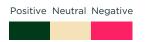
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.

	YOUR WELLBEING POLICIES AND SUPPORT INDEX SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 +4	VARIANCE FROM APS OVERALL +5 •	VARIANCE FROM POLICY AGENCIES +4	VARIANCE FROM LARGE SIZED AGENCIES +4
	 			<u> </u>			
oort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	74 19 8	74 %	+4	+9 0	+8�	+7 •
and support	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	73 19 8	73 %	+80	+9	+9 0	+7 0
policies a	My agency does a good job of promoting health and wellbeing	74 18 7	74%	+9 🚱	+11 🐼	+10 🐼	+96
Wellbeing I	I think my agency cares about my health and wellbeing	73 18 9	73 %	+10 🐼	+12 🕥	+8🏠	+80
- W	I believe my immediate supervisor cares about my health and wellbeing	90	90%	+5♠	+5 ۞	+2	+2

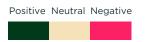
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
How often do you find your work stressful?						
Always		3 %	-2	-2	0	-1
Often		24%	-3	-2	-1	-2
Sometimes		52 %	+1	+2	+1	+1
Rarely		20%	+5 ⊘	+2	+1	+2
Never		1%	0	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		4%	-2	-3	-1	-2
To a large extent		17%	-4	-4	0	-2
Somewhat		40%	0	+1	+1	+1
To a small extent		28%	+3	+4	+1	+3
To a very small extent		10%	+3	+1	-1	0

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

9

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel burned out by my work						
Strongly agree		7 %	-3	-1	0	0
Agree		23%	-3	-1	0	0
Neither agree nor disagree		32 %	+1	0	+1	+1
Disagree		31 %	+4	+2	-1	0
Strongly disagree		7 %	+1	0	-1	0
In general, would you say that your health is:						
Excellent		11%	-1	+1	0	0
Very good		35 %	-2	+1	-1	0
Good		38 %	+4	0	+2	+1
Fair		13%	-1	-2	-1	-1
Poor		3 %	0	0	0	0

KEY



0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
In the last month, please rate your workgroup's overall performance						
Excellent		31 %	0	+3	+1	+1
Very good		55 %	0	0	0	0
Average		12%	0	-3	-1	-1
Below average		2 %	0	0	0	0
Well below average		1%	0	0	0	0
In the last month, please rate your agency's success in meeting its goals and objectives						
Excellent		19%	+3	+3	+1	+2
Very good		59 %	-2	+4	+1	+3
Average		19%	-1	-5♥	-1	-3
Below average		2%	0	-1	0	-1
Well below average		1%	0	-1	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	82 11 8	82 %	-2	+2	0	0
My workgroup has the tools and resources we need to perform well	66 15 18	66%	+1	+5 ♠	+1	+4
The people in my workgroup use time and resources efficiently	80 12 9	80%	+2	+2	0	0
My workgroup can readily adapt to new priorities and tasks	87 8	87 %	-1	+2	+1	+1
The people in my workgroup cooperate to get the job done	91	91%	+1	+2	0	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		9%	-1	-1	0	0
I want to leave my position within the next 12 months		26%	+1	+3	-2	+1
I want to stay working in my position for the next one to two years		43%	-1	+6�	0	+2
I want to stay working in my position for at least the next three years		22%	+1	-80	+2	-3
What best describes your plans involved with leaving I am planning to retire	your current position?	3 %	0	-3	0	
						-1
I am pursuing another position within my agency		37 %	+2	-4	-3	-1 -5 ♥
I am pursuing another position within my agency I am pursuing a position in another agency		30 %	+2 -3	-4 +5 0	-3 +1	
				<u> </u>		-5♥
I am pursuing a position in another agency		30 %	-3	+5♠	+1	-5 ♥

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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RETENTION



EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE **REASONS FOR** LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What is the primary reason behind your desire to leave responses):	e your current position? (5 highest					
I wish to pursue a promotion opportunity		18%	-	-	-	-
I am looking to further my skills in another area		13%	-	-	-	-
I want to try a different type of work or I'm seeking a career change		11%	-	-	-	-
I have achieved all I can in my current position		9%	-	-	-	_
l can receive a higher salary elsewhere		7 %	-	-	-	-

KEY



AT LEAST 5 PERCENT AT LEAST 5 PERCENTAGE POINTS GREATER

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
During the last 12 months and in the course of your endiscrimination on the basis of your background or a po						
Yes		9%	-1	-1	0	0
No		91%	+1	+1	0	0
Did this discrimination occur in your current agency?						
Yes		88%	-2	-3	+2	0
No		12 %	+2	+3	-2	0
Basis for the discrimination that you experienced (3 hi	ighest responses):					
Gender		42 %	-	-	-	-
Age		34 %	-	-	-	-
Race		21%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
OPTIONS WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARG SIZED AGENCIES
During the last 12 months, have you been subjected to workplace?	harassment or bullying in your current					
Yes		8%	-2	-2	0	-1
No		87 %	+4	+2	0	0
Not sure		5%	-1	0	0	0
Types of harassment or bullying experienced (3 highes	t responses):					
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		52 %	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		44%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		28%	-	-	-	-
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures		31 %	+1	-3	-2	-3
It was reported by someone else		10%	+4	+3	+2	+2
I did not report the behaviour		59 %	-5 0	0	0	0

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

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AT LEAST 5 PERCENTAGE POINTS LESS THAN

O AT LEAST 5 PER COMPARATOR

2022 APS Employee Census PAGE 19.

KEY

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARC SIZED AGENCIES
Excluding behaviour reported to you as part of you witnessed another APS employee in your agency er may be serious enough to be viewed as corruption?	ngaging in behaviour that you consider					
Yes		3 %	0	0	+1	0
No		93%	+2	+2	Ο	0
Not sure		3 %	-2	-1	Ο	0
Would prefer not to answer		2%	0	-1	0	0
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to me Nepotism-preferential treatment of family members, such appointing them to positions without proper regard to me Acting (or failing to act) in the presence of an undisclosed	as erit	65% 33% 27%	-	-	-	- - -
onflict of interest Did you report the potentially corrupt behaviour? I reported the behaviour in accordance with my agency's		19%	+5 Q	-1	+3	0
policies and procedures It was reported by someone else		16%	+7 0	+1	-1	+2
I did not report the behaviour		65 %	-12 🗸	0	-2	-3
KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	DINTS GREATER	(AT LEAST 5	PERCENTAGE POIN	TS LESS THAN

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DEMOGRAPHICS

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
	43%	-1	+5♠	+70	+6
	54 %	+1	-5♥	-7♥	-6♥
	1%	0	0	0	0
	0%	0	0	0	0
	3 %	0	0	0	0
son?					
	3 %	0	-1	-1	-1
	97%	0	+1	+1	+1
	9%	+1	-1	0	-1
	91%	-1	+1	О	+1
	RESPONSE SCALE Son?	43% 54% 1% 0% 3% son? 3% 97%	43% -1 54% +1 1% 0 0 0 0 0 0 0 0 0 0		1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN

COMPARATOR

Australian Government
Australian Public Service Commission

AT LEAST 5 PERCENTAGE POINTS LESS THAN

COMPARATOR

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KEY

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARG SIZED AGENCIES
o you have carer responsibilities?						
Yes		39 %	+3	-2	-2	-2
No		61%	-3	+2	+2	+2
Oo you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, ntersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		10%	+1	+2	0	+1
No		90%	-1	-2	0	-1
n which country were you born?						
Australia		77 %	+1	0	-3	-2
Other country		23%	-1	0	+3	+2
Do you speak a language other than English at home?						
No, English only		81%	+1	+1	-1	-1
Yes, other		19%	-1	-1	+1	+1

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KEY

TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

<u>~</u>	OPPORTUNITIES
Areas we no	eed to focus on and turn into action



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

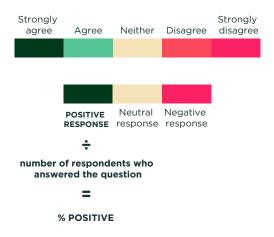
PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	5 = 52%				

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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