

s47F

From: s47F
Sent: Friday, 26 November 2021 2:02 PM
To: s47F
Subject: FW: Australia's pavilion at COP26 [SEC=OFFICIAL]

OFFICIAL

From: s47F @santos.com]
Sent: Friday, 24 September 2021 10:02 AM
To: s47F @industry.gov.au>
Cc: s47F @industry.gov.au>
Subject: RE: Australia's pavilion at COP26 [SEC=OFFICIAL]

Hi s47F , yes, very happy to chat. I am available any time today if you want to give me a call on my mobile. Monday is also fine.

s47F



s47F
 Strategic Adviser External Affairs
 Santos Limited, 60 Flinders Street, Adelaide SA
 5000
 s47F



From: s47F
Sent: Friday, 24 September 2021 10:00 AM
Cc: s47F
Subject: ![EXT]: Australia's pavilion at COP26 [SEC=OFFICIAL]

Hi s47F

I understand that you our colleagues have reached out to gauge interest in participating in some form at Australia's pavilion at COP26. I'd be happy to have a chat with you at some stage to discuss further.

Do you have any time next Monday afternoon?

Regards

s47F

--

s47F

Manager**Strategic Analysis and Outreach**

Nggunawal Country, Industry House, 10 Binara Street (GPO Box 2013) Canberra ACT 2601 Australia
 Department of Industry, Science, Energy and Resources

s47F @industry.gov.au

industry.gov.au ABN 74 599 608 295

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Santos Ltd A.B.N. 80 007 550 923

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s47F

From: s47F
Sent: Wednesday, 29 September 2021 5:27 PM
To: s47F
Subject: RE: Australia's pavilion at COP26 [SEC=OFFICIAL]

Hi s47F

Just a short follow-up. Noting you expressed some interest in potential physical participation, I've pencilled Santos in on the pavilion on Tuesday 2nd. That is during the Leader's segment. Please let me know as your thinking unfolds including on a potential 'stand' at the pavilion on the 2nd, as well as potential webinar.

I also understand you're now in touch with s47F from PMC, so that's good.

Ok, cheer
s47F

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From: s47F @santos.com]
Sent: Friday, 24 September 2021 10:02 AM
To: s47F @industry.gov.au>
Cc: s47F @industry.gov.au>
Subject: RE: Australia's pavilion at COP26 [SEC=OFFICIAL]

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s47F

From: s47F
Sent: Thursday, 7 October 2021 3:15 PM
To: s47F
Cc: s47F
Subject: COP26 pavilion - Tuesday 2nd [SEC=OFFICIAL]

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If Santos and the individual/s agree to these, can you please shoot an email to that effect to s47F cc'd, including the names of those people to be registered. Then, happy over the next week or so for you to provide s47F the additional details below.

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Hope this helps, and please keep s47F cc'd in on plans as they evolve.

Regards
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Australia Pavilion



Background and Basis for a decision to register an Australian stakeholder with a Party Overflow Badge

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- Members of the Press / Media.

Approval and Registering the party overflow badge

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Once approved by DFAT, Please send us the following information to register them:

- Name:
- Title:
- Department:
- Organisation:
- Date of Birth:
- Passport number:
- Residence city:
- Email:
- Phone number:
- Reason and justification for providing this individual with a party overflow badge in line with the criteria above.

Expectations of people we have registered with a party overflow badge

- Recognition that their badge will be listed as registered in the UNFCCC participants system under Australia, and their badge will say 'Australia'.
- Recognition that these badges have allowed people to participate in the COP area where the officials are (the Blue Zone) – ie. negotiating rooms, pavilions. But they did not have access to closed negotiating rooms or plenaries.
- Recognise that they do not speak on behalf of, but neither should say things against, the Australian government or Australia.
- We expect they behave in a way consistent with the Australian public service code of conduct and UNFCCC code of conduct
- Recognise that participation in COP26 activities does not indicate success or advantage in current or potential future grants rounds

Travel and Logistics Guidance

- The Stakeholder is fully responsible for their travel, hotel, quarantine and return home. The Government is not able to provide any assistance to COP 26 participants over and above assistance provided to all Australians as part of normal consular arrangements.
- Please refer to the DFAT, Health, Home Affairs and your state websites for the continuing guidance on this issue.
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- Please continue to look at the UK COP 26 website, and the UK COVID and quarantine requirements for the rules of entry to the UK.

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Manager**Strategic Analysis and Outreach**

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s47F

From: s47F @santos.com>
Sent: Monday, 11 October 2021 1:15 PM
To: s47F
Subject: RE: COP26 Pavilion [SEC=OFFICIAL]

Will do.



s47F
Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



From: s47F @industry.gov.au>
Sent: Monday, 11 October 2021 1:12 PM
To: s47F @santos.com>
Subject: ![EXT]: COP26 Pavilion [SEC=OFFICIAL]

Hi s47F

I am working with s47F on Australia's COP26 Pavilion.

DFAT has also advised us that we will need to have the full details for party overflow badge requests by close of business Wednesday. If you still are intending on participating in the COP26 pavilion could you update attendees details and get back to us?

Name:
Title:
Department:
Organisation:
Date of Birth:
Passport number:
Residence city:
Email:
Phone number:

Much appreciated,

s47F

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From: s47F
Sent: Monday, 11 October 2021 7:58 PM
To: s47F
Subject: RE: COP26 pavilion - Tuesday 2nd [SEC=OFFICIAL]

Hi s47F

Just checking in. Given developments for the CCS event, was Santos still interested in having a display (physical or electronic) at the pavilion on Tuesday the 2nd?

Regards

s47F

OFFICIAL

From: s47F
Sent: Thursday, 7 October 2021 3:15 PM
To: 's47F' <s47F@santos.com>
Cc: s47F <s47F@industry.gov.au>; s47F <s47F@industry.gov.au>
Subject: COP26 pavilion - Tuesday 2nd [SEC=OFFICIAL]

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Regards

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Australia Pavilion



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- Date of Birth:
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- Email:
- Phone number:
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- Please continue to look at the UK COP 26 website, and the UK COVID and quarantine requirements for the rules of entry to the UK.

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Manager

Strategic Analysis and Outreach

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s47F

From: s47F
Sent: Friday, 15 October 2021 7:10 PM
To: s47F
Subject: RE: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

Hi s47F

I'm not sure where things are up to regarding a possible stand, however we have potential Santos stand down for the 11th – to be closer to the event below.

PMC are driving the event, and I'm leading on the stand. When you have details on that please let me know.

Thanks

s47F

OFFICIAL

From: s47F @santos.com]
Sent: Wednesday, 13 October 2021 10:16 AM
To: s47F

Cc: Office of the Climate Coordinator <ClimateCoordinator@pmc.gov.au>; s47F
 s47F @industry.gov.au>
Subject: RE: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

s47 I will come back to you on our COP participants later today hopefully and also collateral for the stand.

As previously advised, our CEO Kevin Gallagher may attend as well as one or two stand delegates, but this is still being discussed.

Thanks,
 s47F



s47F
 Strategic Adviser External Affairs
 Santos Limited, 60 Flinders Street, Adelaide SA 5000
 s47F



From: s47F @pmc.gov.au>
Sent: Wednesday, 13 October 2021 9:37 AM
To: s47F @santos.com>; s47F >; s47F
 s47F @industry.gov.au>; s47F @industry.gov.au>; s47F
 s47F @industry.gov.au>; s47F @industry.gov.au>; s47F @industry.gov.au>;
 s47F @eni.com>
Cc: Office of the Climate Coordinator <ClimateCoordinator@pmc.gov.au>; s47F

s47F @industry.gov.au>

Subject: ![EXT]: RE: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

OFFICIAL

s47F thanks for your timely input and advice. As with Chevron's, I will update the concept note and recirculate at the end of the week.

Kind regards

s47

From: s47F @santos.com>

Sent: Tuesday, 12 October 2021 3:56 PM

To: s47F

Cc: Office of the Climate Coordinator <ClimateCoordinator@pmc.gov.au>; s47F

s47F @industry.gov.au>

Subject: RE: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

All, our comments are similar:

- Timing – the second week would also suit us – 9 or 10 November preferable
- Support s47F comment on event – ie agree with your proposed event structure, a roundtable with speaking spots for Aust Gov and CCS proponents
- Likewise, very happy to assist with invitations to other Governments or major gas buyers/investors
- Support media and observer attendance
- Support an event in the Pavilion

About Santos for your doc:

- Santos has a target of net zero emissions by 2040 with carbon capture and storage a critical enabling technology.
- Santos's Moomba CCS Project in South Australia will be one of the biggest in the world, safely and permanently storing 1.7 million tonnes of carbon dioxide per year, starting in 2024.
- Moomba is the first of Santos's vision to establish three CCS hubs, with a 10 million tonne per year project currently under investigation at Bayu-Undan offshore Timor-Leste. Bayu-Undan would store carbon dioxide from offshore gas projects and other industrial sources with carbon dioxide to be processed at a Darwin hub in the Northern Territory. Plans are also being developed for a third hub offshore Western Australia.



s47F

Strategic Adviser External Affairs

Santos Limited, 60 Flinders Street, Adelaide SA 5000

s47F



[santos.com](https://www.santos.com)

s22

s22

From: Ts47F <s47F@industry.gov.au>

Sent: Monday, 11 October 2021 11:49 AM

To: s47F

Cc: Office of the Climate Coordinator <ClimateCoordinator@pmc.gov.au>; s47F
s47F <s47F@industry.gov.au>

Subject: [**EXTERNAL**] Re: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

Hi s47

Just in terms of timing and while everyone is checking availability, we suggest that this be held during the second week of COP26 on Wednesday 10th Nov while the Minister is there.

We'll come back to you later in the week with any comments.

Regards
s47F

OFFICIAL

From: "s47F" <s47F@pmc.gov.au>
Date: Monday, 11 October 2021 at 9:22:47 am
To: "s47F"

Cc: "Office of the Climate Coordinator" <ClimateCoordinator@pmc.gov.au>
Subject: COP26 CCUS roundtable: Concept Note [SEC=OFFICIAL]

OFFICIAL

Colleague

Further to our discussion last Friday, please find attached for your comment a draft concept note for the proposed carbon capture, usage and storage roundtable at COP26.

Corporate colleagues: to facilitate scheduling, I would welcome advice on possible participants from your company and their availability during the two week COP.

Grateful comments by cob 14 October, with a view to reissuing a revised concept note, incorporating everyone's input by the end of the week.

Kind regards

s47F

Assistant Secretary | Office of the Climate Coordinator
Department of the Prime Minister and Cabinet

s47F <s47F@pmc.gov.au> | w. www.pmc.gov.au
One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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From: s47F @santos.com>
Sent: Monday, 18 October 2021 3:44 PM
To: s47F
Cc: s47F
Subject: RE: COP26 pavilion - Tuesday 2nd [SEC=OFFICIAL]

s47F , confirming that Santos will take the stand offered on 11th November. As discussed please send floor dimensions for the area inside the yellow box and it would also be good to get the dimensions of the white boxes (even though I understand you won't be having those).

s47F from Santos will be manning the stand, so if you could register her, that would be great.

Thanks,
s47F



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Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



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Manager

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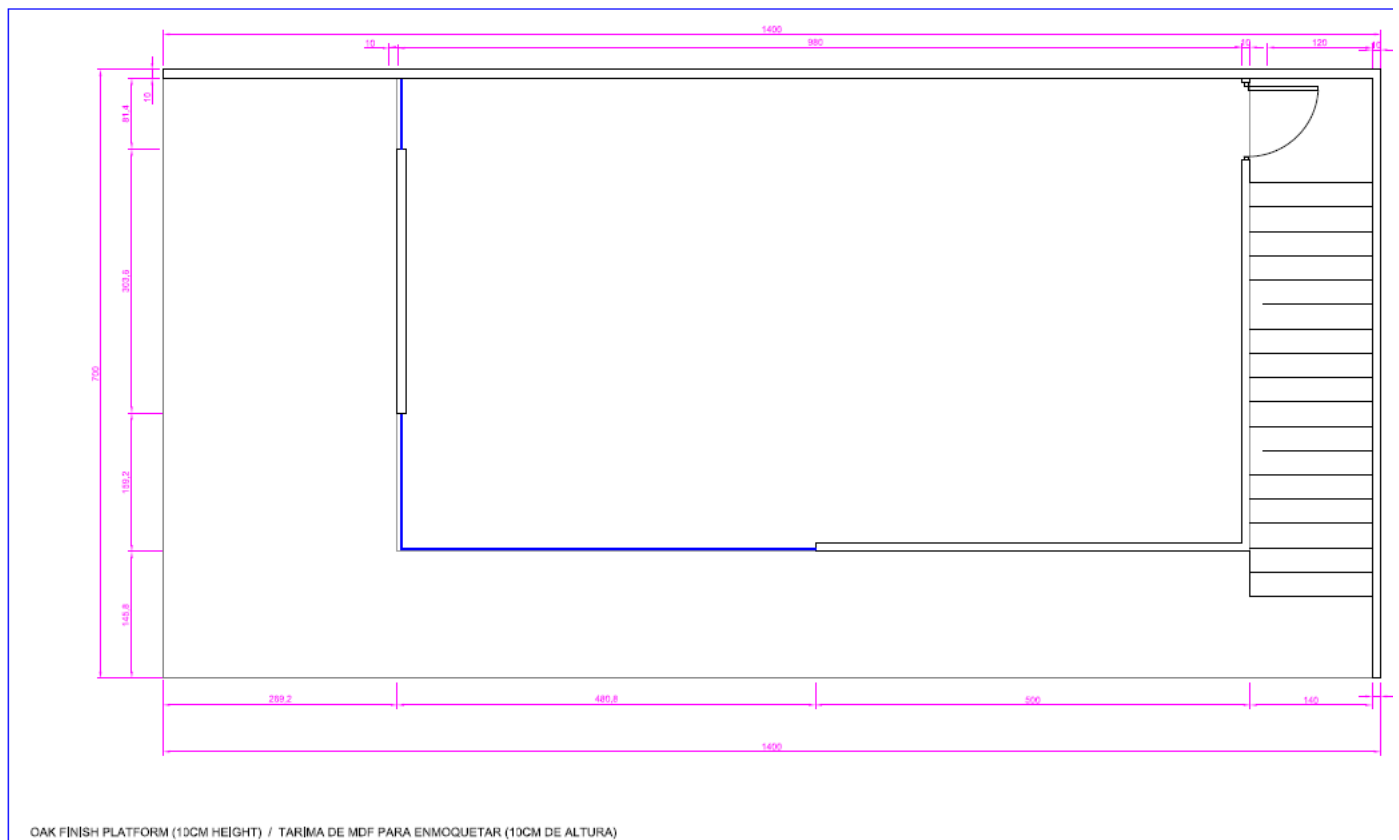
From: s47F
Sent: Monday, 18 October 2021 3:51 PM
To: s47F
Cc: s47F
Subject: Pavilion dimensions [SEC=OFFICIAL]

Hi s47F

Dimensions approx. 2.7m x 5.5m

Thanks

s47F



s47F

Manager
Strategic Analysis and Outreach

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From: s47F
Sent: Thursday, 21 October 2021 7:56 PM
To: s47F
Subject: RE: COP26 - documentation for exemption to travel? [SEC=OFFICIAL]

Hi s47F

Apologies I'm not keeping up with emails very well, feel free to call. There is not documentation per se, however my previous emails to s47F, or this email confirming that DISER has requested Santos to presence at the Australian pavilion at COP26 (Nov1-12) should suffice. DISER will be seeking DFAT's approval for you, as Santos's nominated representative, to be granted an Australian Party Overflow badge

Please call me if needed

Regards

s47F

--

s47F

Manager
Strategic Analysis and Outreach

Ngunnawal Country, Industry House, 10 Binara Street (GPO Box 2013) Canberra ACT 2601 Australia
Department of Industry, Science, Energy and Resources

s47F [@industry.gov.au](mailto:s47F@industry.gov.au)

industry.gov.au ABN 74 599 608 295

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Our department recognises the First Peoples of this nation and their ongoing connection to culture and country. We acknowledge First Nations Peoples as the Traditional Owners, Custodians and Lore Keepers of the world's oldest living culture and pay respects to their Elders past, present and emerging.



OFFICIAL

From: s47F @santos.com]
Sent: Wednesday, 20 October 2021 3:59 PM
To: s47F @industry.gov.au>
Subject: RE: COP26 - documentation for exemption to travel?

Hi s47F

Good to chat to you this morning.

I know you're flat out, but wondering if those details I sent to you will help generate documentation for my exemption to travel that I need to apply for?

I've started the application online as I know timing is tight, so want to make sure I'm on the right path with things and if there's anything I need to know before submitting it for approval?

Kind regards

s47F



s47F

Manager Marketing, Brand and Sponsorships
Santos Limited, 60 Flinders Street, Adelaide SA 5000

s47F



[santos.com](https://www.santos.com)

From: s47F

Sent: Monday, 18 October 2021 3:51 PM

To: s47F

[@santos.com](mailto:s47F@ Santos Limited)>; s47F

[@industry.gov.au](mailto:s47F@industry.gov.au)>

Subject: RE: COP26

s47F – no problems.

s47F , my details are:

- Name: s47F
 - Title: Manager Marketing, Brand and Sponsorships
 - Department: Strategy and Business Development
 - Organisation: Santos
 - s47F
-
- Email: work - s47F [@santos.com](mailto:s47F@ Santos Limited) / or personal s47F
 - Phone number: s47F

I've included both work and personal contact details in case you need them.

Kind regards

s47F



s47F

Manager Marketing, Brand and Sponsorships
Santos Limited, 60 Flinders Street, Adelaide SA 5000

s47F



[santos.com](https://www.santos.com)

From: s47F <[@ Santos.com](mailto:s47F@ Santos.com)>
Sent: Monday, 18 October 2021 3:41 PM
To: s47F <[@ Santos.com](mailto:s47F@ Santos.com)>; [@ Santos.com](mailto:s47F@ Santos.com)>
Subject: COP26

Gretch, could you please send following information to Simon?

- Name:
- Title:
- Department:
- Organisation:
- Date of Birth:
- Passport number:
- Residence city:
- Email:
- Phone number:



s47F
Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



Santos Ltd A.B.N. 80 007 550 923

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s47F

From: s47F
Sent: Sunday, 24 October 2021 4:27 PM
To: s47F

Subject: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

Sorry for the delay. Yes we've had feedback from the office on the overall design and that we can accommodate the model. The only thing we would ask is that Santos strikes out the separate backing board above the model – so that the model is effectively the sole piece.

s47F from the UK High Commission is our point person on the ground in Glasgow so will be best placed to talk to you about scheduling / logistics.

Thanks again
s47F

OFFICIAL

From: s47F @santos.com]
Sent: Saturday, 23 October 2021 9:13 AM
To: s47F @industry.gov.au>
Cc: s47F @santos.com>; s47F

Subject: Santos COP26 model for Australia Pavilion
Importance: High

Good morning s47F

I am sure you have had an intense week!
I just wanted to check in with you that you were sent our design yesterday via Naomi (who I am assuming is the part of the COP26 Exhibition team) – she is working in with our design team from GPJ.

To meet delivery timelines this model is being built from today – I am just keen to know we have approval from you as AUGov representative to proceed.

Also Kevin Gallagher, Santos CEO is keen to know what confirmed days Santos will be represented on the stand – do you have any updates here at all?

Please call me anytime over the weekend on my mobile – s47F

Best regards,
s47F



s47F
Senior Brand, Events and Sponsorship
Advisor

Government and Public Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F

santos.com

Santos Ltd A.B.N. 80 007 550 923

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s47F

From: s47F
Sent: Sunday, 24 October 2021 6:49 PM
To: s47F

Subject: Re: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

I'll leave it up to s47 to get back to you as he's leading on logistics and scheduling for the first few days.

Thanks again

s47F

s47F
Manager
Strategic Analysis and Outreach
s47F

OFFICIAL

From: s47F @santos.com>
Date: Sunday, October 24, 2021 at 6:10:35 PM
To: "s47F" @industry.gov.au>
Cc: "s47F"

Subject: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

Thanks so much for your approval of the model – we think it will look terrific on the stand. One thing I wondered if on our designated days – would it be possible to have some temporary signage that goes around the left hand TV monitor with our CCS key messaging? AS the TV monitor on the designated days will have Santos videos on loop it would tie into have the messaging there as well? Please advise, thank you

I will get in touch with s47F now and introduce our team from GPJ who are managing the model build and logistics.

Kind regards,

s47F



s47F
Senior Brand, Events and Sponsorship
Advisor
Government and Public Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F
santos.com

From: s47F @industry.gov.au>
Sent: Sunday, 24 October 2021 3:57 PM
To: s47F @santos.com>
Cc: s47F

Subject: ![EXT]: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

Sorry for the delay. Yes we've had feedback from the office on the overall design and that we can accommodate the model. The only thing we would ask is that Santos strikes out the separate backing board above the model – so that the model is effectively the sole piece.

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Thanks again

s47F

OFFICIAL

From: s47F @santos.com]
Sent: Saturday, 23 October 2021 9:13 AM
To: s47F @industry.gov.au>
Cc: s47F

Subject: Santos COP26 model for Australia Pavilion
Importance: High

Good morning s47F

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I just wanted to check in with you that you were sent our design yesterday via s47F (who I am assuming is the part of the COP26 Exhibition team) – she is working in with our design team from GPJ.

To meet delivery timelines this model is being built from today – I am just keen to know we have approval from you as AUGov representative to proceed.

Also Kevin Gallagher, Santos CEO is keen to know what confirmed days Santos will be represented on the stand – do you have any updates here at all?

Please call me anytime over the weekend on my mobile – s47F

Best regards,

s47F



s47F

Senior Brand, Events and Sponsorship
Advisor
Government and Public Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000

s47F

santos.com

Santos Ltd A.B.N. 80 007 550 923

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s47F

Subject: Call to discuss arrangements for the Australian National Pavilion [SEC=OFFICIAL]
Location: WebEx
Start: Thu 28/10/2021 6:00 PM
End: Thu 28/10/2021 6:30 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: s47F

OFFICIAL

Hi all

Noting that you will each be involved in providing support for the Prime Minister's Business Stream at the World Leaders' Summit on Monday 01 November and Tuesday 02 November; I wanted to confirm a few arrangements and setup a call with you to discuss outstanding matters.

First, a short update:

- **Accreditation for your delegations** has been concluded according to arrangements discussed between your organisations and the Office of the Prime Minister. I understand that this has now been sorted for each of your respective organisations (FFI, SunCable and Santos).
 - Your Australian side operation should have visibility on the quantity of passes and the names of those to whom they are issued. If you have any queries on that, I am happy to facilitate to the correct person for review but I am not the decision maker on this and I will need to account for the timezone differences;
- **Bump in** for the National Pavilion can take place after Friday 29 October 2021 (when we take control of the Pavilion) and you will be able to facilitate the delivery of physical items through s47F at s47F @Pickfords.com;
- **Audio visual assets** need to be provided to me by Friday 29 October 2021. Please provide them by Dropbox link.

Please let me know if this time does not work for you.

Kind regards

s47F

s

s47F | Adviser to the High Commissioner

s47F

s47F @dfat.gov.au

Note: Working from Glasgow in support of the Prime Minister's visit to COP26

-- Do not delete or change any of the following text. --

When it's time, join your Webex meeting here.

[Join meeting](#)

More ways to join:

Join from the meeting link

<https://dfat.webex.com/dfat/j.php?MTID=m9b47167db8e1c4e6da6e3f5fa0e0f73c>

s22

s47F

Subject: CCS meeting [SEC=OFFICIAL]
Location: Skype Meeting
Start: Fri 8/10/2021 1:00 PM
End: Fri 8/10/2021 1:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: s47F

.....
s22

s22

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s47F

Subject: Australian Pavilion at COP26 in Glasgow: Santos support [SEC=OFFICIAL]
Location: Skype Meeting
Start: Wed 20/10/2021 9:30 AM
End: Wed 20/10/2021 10:30 AM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: s47F

s22

s22

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Attachment C: List of prospective companies by stretch goal

Stretch Goal ¹	Company 1	Company 2	Others
s22			
CCS	s22		Santos – Tues. 2 nd tbc
s22			

1: Companies in Columns 1 and 2 have been reviewed by s47F

s47F

From: s47F
Sent: Monday, 25 October 2021 2:54 PM
To: s47F

Subject: RE: COP26 CCS Roundtable Concept Note: updated draft [SEC=OFFICIAL]
Attachments: COP26 CCUS Roundtable Event Run Sheet.docx

Hi Everyone

Firstly, apologies for the radio silence, we have been waiting to confirm the Minister's availability and timing of the roundtable. With the PM now attending the first week of COP26, Minister Taylor is now also travelling next week to be with the PM so I can now confirm that the CCUS roundtable has been locked in for **Thursday 4th November at 1130am (GMT) (930pm AEDT)**.

I have put together a run sheet for that session - essentially the Minister will attend at the beginning of the roundtable but he may not be able to stay the entire time. We are seeking to confirm that s47F will be able to Chair the meeting.

I therefore need to confirm a number of things as soon as you can please:

- Confirm if a representative can attend (either in person or via VC)
 - If in person, can you please confirm if you have obtained 'accreditations/overflow badge' or in the process of getting it? I understand that they will need this to be able to get into the Pavilion.
 - If they don't have accreditation please let Jan/myself know so we can speak to DFAT.
- Full name and title
- If there will be a power point presentation or the representative will be just be speaking.
 - I am going to assume that each presenter will just use 'Share Screen' at their end, when its their turn to talk.
 - However as a back-up, could we please have **copies of the power point presentation by Monday 1 Nov** so our POC on the ground can have them ready in case of technical difficulties.
- A bio (picture and brief info about the person) – this is for the Minister's information.
- Additional participants – I'm aware of interest by METI to attend, are there any other attendees I should add to the list, could you please advise?
 - They will also need to sort out appropriate accreditation if they are from another country.
 - We have room limit between 15-20 ppl so will need to manage that accordingly.

I hope to sort out VC details before the end of the week, and will provide that to you as soon as possible.

s47F, cced above, will be the on-the-ground POC at COP26 for this roundtable, so please cc her into emails.

If I've missed anything or you need more information please let me know.

Regards

s47F

CCUS International Team

OFFICIAL

From: s47F @pmc.gov.au
Sent: Friday, 15 October 2021 3:40 PM
To: s47F

s47F

Cc: Office of the Climate Coordinator <ClimateCoordinator@pmc.gov.au>; s47F
s47F

Subject: COP26 CCS Roundtable Concept Note: updated draft [SEC=OFFICIAL]

OFFICIAL

All

Thanks to everyone for your suggestions and input to the COP26 CCS Roundtable Concept Note. I have updated the attached note accordingly.

On the issues for consideration:

- I confirm we will hold the roundtable at the Pavilion.
- The date remains to be confirmed but I have taken note of Santos and ENI's preference for 9 or 10 November.
- We are awaiting advice on Minister Taylor's participation. Once we have this, we will be able to lock in a date and time with you.
- s47F Australia's Climate Coordinator has agreed to chair the roundtable.
- We will allow others to join the discussion virtually but will keep the in-person meeting closed to agreed participants. Only agreed participants will be able to engage in the discussions (including those joining virtually). This means media representative will be able to log-on to the roundtable but not engage directly in it.
- Given we will keep the discussion to an hour, I propose that we invite our third country stakeholders to listen in to the roundtable but not open it up to their engagement. If there are specific third country representatives that will be in Glasgow that you think should be invited to attend in person than I would be happy to see if we can accommodate this.

I propose to convene one last meeting of us all ahead of COP26 commencing. I'll seek to do that once we have clarity over Minister Taylor's participation so we can lock in a date and other logistical details.

In the meantime, I would welcome comments or questions on anything I haven't covered. I would also be grateful if you could send me contact names and details for individuals on the ground in Glasgow that we can contact for any last minute scheduling or logistical arrangements.

Kind regards

s47F

Assistant Secretary | Office of the Climate Coordinator
Department of the Prime Minister and Cabinet

s47F | w. www.pmc.gov.au

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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s47F

From: s47F @santos.com>
Sent: Friday, 29 October 2021 6:30 PM
To: s47F
Subject: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]
Attachments: CEO Kevin Gallagher (1).jpg

Hey s47

I forgot to ask about the house on the phone – you'll have to update me.

Kevin pic (attached) and bio below – obviously he will be the one presenting.

Kevin is the Managing Director and Chief Executive Officer of Santos, a role he has held since 2016. He is also the Chairman of APPEA.

Kevin commenced his career as a drilling engineer with Mobil North Sea, before joining Woodside in Australia in 1998. At Woodside, Kevin led the Australian oil business and as CEO of the North West Shelf Venture was responsible for production from Australia's first ever LNG project. In 2011 Kevin joined ASX listed Clough Limited as CEO and Managing Director where, over four years, he transformed the business and delivered record financial results.

Since joining Santos, Kevin has restructured the company and implemented a "Transform Build Grow" strategy using a disciplined low-cost operating model. Kevin has successfully led the integration of the Quadrant and ConocoPhillips Australia-West businesses following acquisitions by Santos in 2018 and 2020. Under Kevin's leadership Santos has committed to net-zero emissions by 2040, significantly strengthened its balance sheet, improved production and financial performance, and is now positioned on a sustainable growth trajectory around a portfolio of long-life natural gas, LNG and carbon capture and storage assets in Australia, Papua New Guinea and Timor-Leste.

A few senior Santos staff are also attending the conference. One is a CCS SME (s47F – CCUS Project Manager) – it would be great if he could also participate in the roundtable. And if another staff member s47F could attend to observe?

Do you think there be a limit on the amount of people who can watch via VC?

Talk soon
s47



s47F
Senior Regulatory and Policy Adviser

Santos Limited, 60 Flinders St, Adelaide 5000

s47F



<https://www.santos.com/>

From: s47F @santos.com>
Sent: Friday, 29 October 2021 12:57 PM
To: s47F
Subject: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

Hi s47F going to get in touch and work out details with you.

Thanks again,
s47F



s47F
Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



From: s47F <@industry.gov.au>
Sent: Friday, 29 October 2021 1:21 PM
To: s47F <@santos.com>
Subject: ![EXT]: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

Great; and yep I'm hoping that IT will tell me over the weekend or Monday what VC platform works best over there so I can send them details.

They would only be observers so can watch but can't participate. Or do you want me to include them in the list so they can participate as part of the roundtable group?

s47F

CCUS International Team

OFFICIAL

From: s47F <@santos.com>
Sent: Friday, 29 October 2021 1:02 PM
To: s47F <@industry.gov.au>
Subject: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

s47F yes Kevin will be attending in person. If possible we would like to register a couple more virtually. Is that ok? Will get bio and pic for you.



s47F
Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



From: s47F <@industry.gov.au>
Sent: Friday, 29 October 2021 12:59 PM
To: s47F <@santos.com>
Subject: ![EXT]: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

You're welcome.

I spoke to s47F earlier, just need confirmation from yourself about who is going (or via virtual presence) and need bio and picture please. If you could send as soon as you can, so I can add to my participation list. I thought maybe Kevin Gallagher, but wasn't sure a 100% sure????

regards

s47F

CCUS International Team

OFFICIAL

From: s47F @santos.com
Sent: Friday, 29 October 2021 12:56 PM
To: s s47F @industry.gov.au>
Subject: RE: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

s47F that's fantastic – thank you so much.



s47F
Strategic Adviser External Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F



From: s47F @industry.gov.au>
Sent: Friday, 29 October 2021 11:52 AM
To: s47F

Subject: ![EXT]: COP26 CCUS Roundtable meeting in Glasgow [SEC=OFFICIAL]

Hi s47F

Next week on Thursday 4th November at 11:30am (GMT), we've organised a small roundtable discussion at COP26 in the Australian Pavilion to talk about CCUS development in Australia. Minister Taylor will be opening the roundtable with our Climate Change Coordinator, James Larsen chairing the discussion.

We will then have presentations from Chevron, Santos, ENI and Woodside who will talk about their projects in Australia and then a short discussion about CCUS. The event will be live streamed to observers but was wondering if there will be any officials from the Timor Leste government who will be there at Glasgow who may like to join the roundtable? It will only go for 60mins.

Grateful if you could please advise and we can add them to the list (max 2 ppl). I will also need biographies and pictures of the participants. They will be able to sit at the table and participate in the discussion after the presentations from the companies.

We have also extended an invitation to the Singaporean, Japanese and Korean governments.

Early next week I will send an agenda and VC details once we've confirmed participants. Please note that anyone watching via VC will be observers only and not be able to participate in the discussion.

regards

s47F

Manager

Resources | Resources Strategy | Carbon Capture, Use and Storage (International team)
Ngunnawal Country, 51 Allara Street, GPO Box 2013
Department of Industry, Science, Energy and Resources
s47F @industry.gov.au

industry.gov.au ABN 74 599 608 295

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Acknowledgement of Country

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s47F

From: s47F
Sent: Wednesday, 3 November 2021 3:25 PM
Subject: COP26 CCUS Roundtable - Registering for the event [SEC=OFFICIAL]

Hi Everyone

As you are aware we are holding a CCUS Roundtable at COP26, in the Australian Pavilion from **11:30am (GMT) 4th November 2021**. The roundtable will leverage the opportunity COP26 presents to focus global attention on the value carbon capture, use and storage (CCUS) presents to global mitigation efforts, showcase Australia's CCUS expertise and experience; and demonstrate how we are partnering with others globally to deploy technology.

It will demonstrate that the Australian Government, its corporate sector and international partners are united in our commitment to driving the successful development and use of CCUS technologies to support our economic and climate interests and to make this technology and the opportunities it offers available to others.

Order of Proceedings

- Minister for Industry, Energy and Emission Reductions, the Hon Angus Taylor MP will make introductory remarks
- James Larsen, Climate Change Coordinator, will be chairing the meeting
- There will be presentations by the following companies:
 - o Chevron
 - o Santos
 - o ENI
 - o Woodside
- After presentations, there will be a 20 mins discussion by those who are participating in the roundtable.

Registering for the virtual event

This roundtable will be open to observers. If you are interested in watching please follow the below steps to register for the event and it can also be forwarded to others. Please note that it is a two-step process:

- Register first with this link
<https://industry.webex.com/industry/j.php?RGID=rf7ddf8bab7446eb2acc46d8e0d62f593>.
- DISER then approves the registration and sends the participant the event link.

regards

s47F

Manager

Resources | Resources Strategy | Carbon Capture, Use and Storage (International team)
Ngunnawal Country, 51 Allara Street, GPO Box 2013
Department of Industry, Science, Energy and Resources

s47F [@industry.gov.au](mailto:industry.gov.au)

industry.gov.au ABN 74 599 608 295

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OFFICIAL

s47F

From: s47F @santos.com>
Sent: Thursday, 4 November 2021 3:04 PM
To: s47F
Subject: FW: FINAL - CCS Round Table Presentation
Attachments: 2021_Santos_CCS Round Table_v6_CSIRO.pdf
Importance: High

Hi s47

Please find attached Santos presentation for the roundtable.

Any dramas let me know.

Kind regards

s47

The Santos logo, featuring the word "Santos" in a blue, serif font.

s47F
Senior Regulatory and Policy Adviser

Santos Limited, 60 Flinders St, Adelaide 5000

s47F



<https://www.santos.com/>

Santos Ltd A.B.N. 80 007 550 923

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s47F

From: s47F @santos.com>
Sent: Tuesday, 9 November 2021 12:49 PM
To: s47F
Subject: RE: CCUS Roundtable [SEC=OFFICIAL]

Hi s47

We're okay with the presentations being public.

Kind regards
s47

From: s47F @industry.gov.au>
Sent: Friday, 5 November 2021 8:27 AM
To: s47F

Subject: ![EXT]: CCUS Roundtable [SEC=OFFICIAL]

Morning everyone

Firstly can you please pass on my thanks and appreciation to s47F Gallagher for their participation last night – I think there was some good discussion at the end, and could have gone on for a little while longer! And I had heard from s47 on the ground that people were very happy, and that s47F thought it went well. We had over 70 ppl register and close to that watching the event.

We had a little bit of a technical lag with the presentations last night – we had to present these here from Australia due to an issue with the laptop at the pavilion, hence why there was such a delay setting up and moving to each slide, but all of the gentlemen were very patient with us – so thank you.

And secondly, I am assuming everyone is okay if we release the presentations when we release the recordings?

regards

s47F
Manager

Resources | Resources Strategy | Carbon Capture, Use and Storage (International team)
Ngunnawal Country, 51 Allara Street, GPO Box 2013
Department of Industry, Science, Energy and Resources
s47F [@industry.gov.au](mailto:s47F@industry.gov.au)

industry.gov.au ABN 74 599 608 295

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Acknowledgement of Country

Our department recognises the First Peoples of this nation and their ongoing connection to culture and country. We acknowledge First Nations Peoples as the Traditional Owners, Custodians and Lore Keepers of the world's oldest living culture and pay respects to their Elders past, present and emerging.

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s47F

From: s47F @santos.com>
Sent: Sunday, 24 October 2021 7:02 PM
To: s47F
Subject: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Thanks s47F

From: s47F @industry.gov.au>
Sent: Sunday, 24 October 2021 6:19 PM
To: s47F

Subject: ![EXT]: Re: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

I'll leave it up to s47 to get back to you as he's leading on logistics and scheduling for the first few days.

Thanks again
s47F

Manager
Strategic Analysis and Outreach
s47F @industry.gov.au

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From: s47F @santos.com>
Date: Sunday, October 24, 2021 at 6:10:35 PM
To: "Roz, s47F @industry.gov.au">
Cc: "s47F

Subject: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

Thanks so much for your approval of the model – we think it will look terrific on the stand. One thing I wondered if on our designated days – would it be possible to have some temporary signage that goes around the left hand TV monitor with our CCS key messaging? AS the TV monitor on the designated days will have Santos videos on loop it would tie into have the messaging there as well? Please advise, thank you

I will get in touch with s47F now and introduce our team from GPJ who are managing the model build and logistics.

Kind regards,
s47F



s47F
Senior Brand, Events and Sponsorship
Advisor
Government and Public Affairs
Santos Limited, 60 Flinders Street, Adelaide SA 5000
s47F
santos.com

From: s47F [<@industry.gov.au>](mailto:@industry.gov.au)
Sent: Sunday, 24 October 2021 3:57 PM
To: s47F [<@santos.com>](mailto:@santos.com)
Cc: s47F

Subject: ![EXT]: RE: Santos COP26 model for Australia Pavilion [SEC=OFFICIAL]

Hi s47F

Sorry for the delay. Yes we've had feedback from the office on the overall design and that we can accommodate the model. The only thing we would ask is that Santos strikes out the separate backing board above the model – so that the model is effectively the sole piece.

s47F from the UK High Commission is our point person on the ground in Glasgow so will be best placed to talk to you about scheduling / logistics.

Thanks again
s47F

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From: s47F [<@santos.com>](mailto:@santos.com)
Sent: Saturday, 23 October 2021 9:13 AM
To: s47F [<@industry.gov.au>](mailto:@industry.gov.au)
Cc: s47F

Subject: Santos COP26 model for Australia Pavilion
Importance: High

Good morning s47F

I am sure you have had an intense week!

I just wanted to check in with you that you were sent our design yesterday via s47F (who I am assuming is the part of the COP26 Exhibition team) – she is working in with our design team from GPJ.

To meet delivery timelines this model is being built from today – I am just keen to know we have approval from you as AUGov representative to proceed.

Also Kevin Gallagher, Santos CEO is keen to know what confirmed days Santos will be represented on the stand – do you have any updates here at all?

Please call me anytime over the weekend on my mobile – s47F

Best regards,
s47F

The Santos logo, featuring the word "Santos" in a blue, stylized font.

s47F

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Advisor
Government and Public Affairs
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s47F

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