

Freedom of Information

---

**From:** s22 @aemo.com.au>  
**Sent:** Thursday, 17 December 2020 3:29 PM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: Thanks for your time on Tuesday [SEC=OFFICIAL]

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**Sent:** Thursday, 17 December 2020 15:18  
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**Cc:** s22  
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Hi s22 ,

We appreciate you taking the time to meet with us early in the New Year – thank you.

s47C

Kind regards,

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OFFICIAL

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**Sent:** Wednesday, 16 December 2020 18:15  
**To:** s22 @aemo.com.au>  
**Cc:** s22 @aemo.com.au>; s22 @aemo.com.au>; s22

s22 @industry.gov.au>; s22

@industry.gov.au>

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Until then, have a great weekend and thanks again.

Kind regards,

s22



s22


Gas Markets Policy  
Gas & Governance Branch  
Energy Division

s22 @industry.gov.au

---

**Department of Industry, Science, Energy and Resources**

| [www.industry.gov.au](http://www.industry.gov.au)

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Freedom of Information

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**Subject:** FW: 2021 GSOO ( DISER & AEMO) [SEC=OFFICIAL]  
**Location:** Microsoft Teams Meeting

**Start:** Tue 5/01/2021 10:00 AM  
**End:** Tue 5/01/2021 11:00 AM  
**Show Time As:** Tentative

**Recurrence:** ( none)

**Meeting Status:** Not yet responded

**Organizer:** s22

Hi s22 and s22 – just a placeholder for a chat with AEMO on the 5<sup>th</sup>.

More details to follow ☺

-----Original Appointment-----

**From:** s22 @aemo.com.au]  
**Sent:** Thursday, 17 December 2020 3:38 PM  
**To:** s22  
**Subject:** 2021 GSOO (DISER & AEMO) [SEC=OFFICIAL]  
**When:** Tuesday, 5 January 2021 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.  
**Where:** Microsoft Teams Meeting

---

Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

s22 Australia, Sydney

Phone Conference ID: s22

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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**Sent:** Wednesday, 16 December 2020 6:15 PM  
**To:** s22  
**Cc:** s22  
**Subject:** Thanks for your time on Tuesday [SEC=OFFICIAL]  
**Attachments:** AEMO list of questions.pptx

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s47C

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Until then, have a great weekend and thanks again.

Kind regards,

s22



s22  
Gas Markets Policy  
Gas & Governance Branch  
Energy Division  
s22 [@industry.gov.au](mailto:s22@industry.gov.au)

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**Department of Industry, Science, Energy and Resources**

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**Sent:** Tuesday, 5 January 2021 10:52 AM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: Thanks for your time on Tuesday [SEC=OFFICIAL]  
**Attachments:** s45 .xlsx

Hi s22,

s47C

Kind regards

s22

s22

Stream Lead – Sector Coupling  
Australian Energy Market Operator

s22

s22 @aemo.com.au | [www.aemo.com.au](http://www.aemo.com.au)



In response to the COVID-19 pandemic, AEMO has adopted digital and remote ways of working to protect our people and critical operations. Please be aware that most meetings will now be conducted digitally, preferably using WebEx, to minimise physical contact and allow business to continue.

**We aim to work flexibly at AEMO. While it suits me to email you at this time, I do not expect a response or action outside of your own working hours.**

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Energy Division

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Pages 5 - 154 removed under s45

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s47C

Noted on the caveats.

Thanks again,

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**OFFICIAL**

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**From:** s22  
**Sent:** Monday, 11 January 2021 2:22 PM  
**To:** s22 @aer.gov.au; s22 @ipfa.gov.au;  
s22 @aemc.gov.au; s22 @aemo.com.au  
**Cc:** s22 @aemc.gov.au  
**Subject:** NGIP Steering Committee Meeting 01 - Tuesday 12 January 11 AM - ( Agenda and Papers attached) [SEC=OFFICIAL]  
**Attachments:** NGIP Steering Committee - Meeting 1 - Agenda.docx; Attachment A - NGIP - Steering Committee - draft Terms of Reference.docx; Attachment A. 1 - Conflict of Interest Form.docx

Good afternoon all

Thank you again for making time for our first National Gas Infrastructure Plan (NGIP) Steering Committee meeting tomorrow.

Please find attached Agenda, draft Terms of Reference and Conflict of Interest form.

Any concerns, do not hesitate to get in touch. Otherwise we look forward to meeting with you virtually tomorrow.

Kind Regards

s22

Gas Taskforce

s22

[@industry.gov.au](mailto:s22@industry.gov.au)

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Department of Industry, Science, Energy and Resources | [www.industry.gov.au](http://www.industry.gov.au)



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**From:** s22 @aemo.com.au>  
**Sent:** Tuesday, 12 January 2021 10:50 AM  
**To:** s22  
**Subject:** RE: NGIP Steering Committee Meeting 01 - Tuesday 12 January 11 AM - ( Agenda and Papers attached) [SEC=OFFICIAL]

Hi s22

Please find attached my Conflict of Interest form. I look forward to the discussion soon.

Regards  
s22

---

**From:** s22  
**Sent:** Monday, 11 January 2021 14:22  
**To:** s22 @aer.gov.au; s22 @ipfa.gov.au; s22 @aemc.gov.au; s22  
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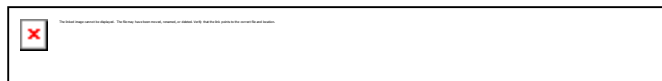
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<<

image001.png (1.5KB)

image002.png (34.3KB)

Attachment A. 1 - Conflict of Interest Form\_s22.pdf (157.9KB)

(193.6KB)

>>

**NGIP Steering Committee-In-Confidence****Australian Government****Department of Industry, Science,  
Energy and Resources****National Gas Infrastructure Plan (NGIP) Steering Committee  
Conflict of Interest Policy, Acknowledgement and Declaration**

Conflicts of interest inevitably arise from time to time. A too strict approach to managing private interests and conflicts of interest may unnecessarily conflict with other rights, be unworkable or counter-productive in practice (e.g. where the member has valuable expertise in the particular matter and an identified conflict is not likely to have any impact on the performance of their duties), and may deter some people from accepting public office. Therefore, these guidelines seek to strike a balance by prohibiting unacceptable forms of conflict and managing other conflict situations appropriately so as to not unduly inhibit the effectiveness and efficiency of the Committee. These guidelines are designed to ensure that all such conflicts are:

1. identified and disclosed;
2. recorded; and
3. managed in a rigorous and transparent way that promotes public confidence in the integrity, legitimacy, impartiality and fairness of the Steering Committee's processes.

***What is a Conflict of Interest?***

A conflict of interest usually involves a conflict between the public duty and the private interests of a member, in which the member has private interests which could improperly influence the performance of their official duties and responsibilities.

These guidelines apply not only to actual conflicts of interest but also to 'apparent' or 'perceived' conflicts of interest. This kind of conflict of interest arises when it appears that the member has private interests which could improperly influence the performance of their official duties and responsibilities.

These guidelines also apply to 'potential' conflicts of interest. This kind of conflict is one which may not have yet occurred, but if the member were to become involved in certain relevant activities, an actual or apparent conflict could arise.

***Identifying and Disclosing a Conflict***

It is primarily the obligation of the member (or other person) in respect of whom a conflict arises, to identify and disclose the conflict to the Department and the other members, as soon as they become aware of the conflict and at the commencement of a meeting of the Steering Committee.

The obligation to disclose an actual, apparent or potential conflict of interest is ongoing.

When disclosing private interests or a conflict of interest, a member must provide sufficient detail to enable an adequately informed decision to be made about identification of any conflict of interest, the category of any conflict of interest and appropriate management.

It is the role of the Steering Committee, in consultation and agreement with the Department, to confirm prior to, or at the meeting of the Committee which of the following categories applies to a conflict that has been identified and disclosed.

**NGIP Steering Committee-In-Confidence**

I, s22  
of s22

Acknowledge that I have read and understand the Conflicts of Interest Policy and

Declare that to the best of my knowledge, I do not have:

- any personal or pecuniary interest, whether direct or indirect, which may affect my capacity to perform my role as per the Steering Committee Terms of Reference impartially and independently;
  - any personal relationships or friendships with individuals involved in activities or entities related to the Steering Committee, which may affect my capacity to exercise my role impartially and independently;
  - any personal bias or inclination which would in any way affect my decisions in relation to the Services;
  - any personal obligation, allegiance or loyalty which would in any way affect my decisions in relation to the Services; or
  - any knowledge or awareness of any other circumstance (not covered above) that could be considered to give rise to an actual or potential conflict of interest.
- ~~(a 'conflict'), except as set out below:~~

I undertake to make a further declaration detailing any conflict, potential conflict or apparent conflict which may arise during the term of the Steering Committee. Should any conflict appear to compromise me, I agree to abstain from any related discussions and decisions.

s22

.....  
**Signature of Member**

12 January 2021

.....  
**Date**

Freedom of Information

---

**From:** s22  
**Sent:** Tuesday, 12 January 2021 3:16 PM  
**To:** s22  
**Subject:** s45 [SEC=OFFICIAL]

G'Day s22 ,

s47C

Happy to discuss.

Many thanks,

s22

s47C

s45

s45



s22

Gas Markets Policy  
Gas & Governance Branch  
Energy Division


s22

[@industry.gov.au](mailto:industry.gov.au)

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**From:** s22  
**Sent:** Monday, 18 January 2021 9:06 PM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: s45 [SEC=OFFICIAL]

Hi s22 ,

s47C

Look forward to chatting soon – thanks again,

s22

---

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**From:** s22 @aemo.com.au]  
**Sent:** Monday, 18 January 2021 12:45 PM  
**To:** s22 @industry.gov.au>  
**Cc:** s22 @aemo.com.au>; s22 @industry.gov.au>  
**Subject:** RE: s45 [SEC=OFFICIAL]

Hi s22,

s47C

s47C

Cheers  
Cam

s22

Stream Lead – Sector Coupling  
Australian Energy Market Operator

s22

s22 [@aemo.com.au](mailto:@aemo.com.au) | [www.aemo.com.au](http://www.aemo.com.au)

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**We aim to work flexibly at AEMO. While it suits me to email you at this time, I do not expect a response or action outside of your own working hours.**

---

**From:** s22 [@industry.gov.au](mailto:@industry.gov.au)>

**Sent:** Tuesday, 5 January 2021 4:28 PM

**To:** s22 [@aemo.com.au](mailto:@aemo.com.au)>  
**Cc:** s22 [@aemo.com.au](mailto:@aemo.com.au)>; s22  
**Subject:** s45 [SEC=OFFICIAL]

[@industry.gov.au](mailto:@industry.gov.au)>

Hi s22 ,

s47C

s45

s45



s22

Gas Markets Policy  
Gas & Governance Branch  
Energy Division

s22

[s22@industry.gov.au](mailto:s22@industry.gov.au)

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**From:** s22  
**Sent:** Thursday, 21 January 2021 2:51 PM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: s45 [SEC=OFFICIAL]  
**Attachments:** s45 .xlsx

Hi s22 ,

s47C

Kind regards,  
s22

---

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**From:** s22 @aemo.com.au]  
**Sent:** Monday, 18 January 2021 12:45 PM  
**To:** s22 @industry.gov.au>  
**Cc:** s22 @aemo.com.au>; s22 @industry.gov.au>  
**Subject:** RE: s45 [SEC=OFFICIAL]

Hi s22 ,

s47C

s47C

Cheers  
Cam

s22

Stream Lead – Sector Coupling  
Australian Energy Market Operator

s22

s22 [@aemo.com.au](mailto:streamlead@aemo.com.au) | [www.aemo.com.au](http://www.aemo.com.au)





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**We aim to work flexibly at AEMO. While it suits me to email you at this time, I do not expect a response or action outside of your own working hours.**

---

**From:** s22 [<@industry.gov.au>](mailto:@industry.gov.au)  
**Sent:** Tuesday, 5 January 2021 4:28 PM  
**To:** s22 [<@aemo.com.au>](mailto:@aemo.com.au)  
**Cc:** s22 [<@aemo.com.au>](mailto:@aemo.com.au); s22 [<@industry.gov.au>](mailto:@industry.gov.au)  
**Subject:** s45 [SEC=OFFICIAL]

Hi s22 ,

s47C



s45

s45

Kind regards,

s22



s22

Gas Markets Policy  
Gas & Governance Branch  
Energy Division


s22

[@industry.gov.au](mailto:industry.gov.au)

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**From:** s22  
**Sent:** Friday, 12 February 2021 3:06 PM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: Request for Update: National Gas Infrastructure Plan ( NGIP) Steering Committee Meeting 02 [SEC=OFFICIAL]

Perfect, thank you – it is much appreciated!

Absolutely, we will ensure the Chair starts the meeting making that expectation really clear.

Thanks again

s22

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**OFFICIAL**

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**From:** s22 @aemo.com.au]  
**Sent:** Friday, 12 February 2021 2:28 PM  
**To:** s22 @industry.gov.au>  
**Cc:** s22 @aemo.com.au>; s22 @industry.gov.au>; s22 @industry.gov.au>  
**Subject:** RE: Request for Update: National Gas Infrastructure Plan (NGIP) Steering Committee Meeting 02 [SEC=OFFICIAL]

Hi s22

I was actually thinking the same, and happy to provide a verbal update – it would be useful for the Committee, though we would need to ask that the information provided be kept confidential.

---

**From:** s22 @industry.gov.au>  
**Sent:** Friday, 12 February 2021 11:48  
**To:** s22 @aemo.com.au>  
**Cc:** s22 @aemo.com.au>; s22 @industry.gov.au>; s22 @industry.gov.au>  
**Subject:** Request for Update: National Gas Infrastructure Plan (NGIP) Steering Committee Meeting 02 [SEC=OFFICIAL]

Hi s22

I am reaching out to see if you are comfortable with providing a quick 5 minute verbal update on the 2021 Gas Statement of Opportunities (GSOO) during our next NGIP Steering Committee Meeting (next Thursday 18 February 3-4 PM)?

If so we will indicate on the agenda we expect to circulate early next week.

s22 (s22 ) has suggested it would be really useful for the Committee.

Any concerns or if you would like to discuss, please don't hesitate to give me a call anytime.

Many thanks

s22

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**From:** s22  
**Sent:** Wednesday, 17 February 2021 9:35 AM  
**To:** s22 @aer.gov.au; s22 @ipfa.gov.au;  
s22 @aemc.gov.au; s22 @aemo.com.au  
**Cc:** s22 @aemc.gov.au;  
s22 @aemo.com.au; s22  
**Subject:** NGIP Steering Committee Meeting 02 - Thursday 18 February - ( Agenda and Papers attached) [SEC=OFFICIAL]  
**Attachments:** NGIP Steering Committee - Meeting 2 - Agenda.docx; Attachment A - NGIP Steering Committee - Meeting 1 - Notes and Actions.docx; Attachment B - NGIP Steering Committee - Agreed Terms of Reference - sig....pdf

Good morning

Thank you again for making time for our National Gas Infrastructure Plan (NGIP) Steering Committee meeting this Thursday – 3-4 PM.

Please find attached agenda and papers.

Any concerns, do not hesitate to get in touch.

Kind regards


s22

s22  
**Graduate, Gas Taskforce**  
s22

[@industry.gov.au](mailto:@industry.gov.au)

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s22

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**From:** s22 @aemo.com.au>  
**Sent:** Tuesday, 19 January 2021 9:13 AM  
**To:** s22  
**Cc:** s22  
**Subject:** RE: Follow-up - IGM for NGIP

Hi s22

Happy to have another chat – s22 will be best placed to find a time that works for us all.

Regards  
s22

---

**From:** s22 @bcg.com>  
**Sent:** Monday, 18 January 2021 15:50  
**To:** s22 @aemo.com.au>  
**Cc:** s22 @industry.gov.au>; s22 @bcg.com>; s22 @bcg.com>; s22 @industry.gov.au  
**Subject:** Follow-up - IGM for NGIP

Hi s22 ,

s47(1)(b)

s47(1)(b)

Many thanks,

s22

—

s22

Sydney, Australia

Assistant: s22  
s22



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